

<b>DISNEY (WALT)</b> NYSE-DIS	RECENT PRICE <b>151.94</b>	P/E RATIO <b>39.6</b> (Trailing: NMF Median: 19.0)	RELATIVE P/E RATIO <b>2.07</b>	DIV'D YLD <b>Nil</b>	<b>VALUE LINE</b>
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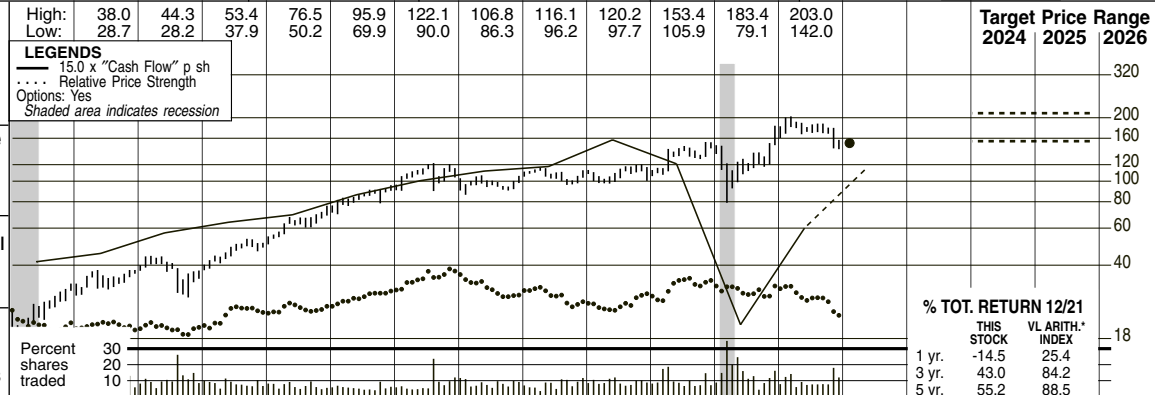
18-Month Target Price Range		
Low-High	Midpoint (% to Mid)	
\$118-\$222	\$170 (10%)	

**2024-26 PROJECTIONS**

	Price	Gain	Ann'l Total Return
High	210	(+40%)	9%
Low	155	(Nil)	1%

The chart displays two projected scenarios from 2024 to 2026. The 'High' scenario (solid line) shows a price increase from approximately \$155 to \$210, with a 40% gain and a 9% annual total return. The 'Low' scenario (dashed line) shows a price decrease from approximately \$155 to \$150, with no gain and a 1% annual total return. The chart also includes a bar chart representing the percentage of total return for the period 12/21 to 12/26.

Institutional Decisions				THIS STOCK INDEX	
	1Q2021	2Q2021	3Q2021		
to Buy	1499	1560	1523	1 yr.	-14.5
to Sell	1385	1252	1198	3 yr.	43.0
HLID:0000116665011736721174041				5 yr.	55.2
					88.5



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	© VALUE LINE PUB. LLC	24-26
15.91	16.61	18.10	20.76	19.88	20.07	23.21	23.49	25.02	28.71	32.79	34.77	36.76	39.94	38.61	36.33	37.85	<b>40.55</b>	Revenues per sh <sup>A</sup>	<b>49.30</b>
2.03	2.32	2.81	3.28	2.77	3.03	3.79	4.26	4.63	5.76	6.71	7.45	7.84	10.49	8.07	1.40	4.01	<b>7.85</b>	"Cash Flow" per sh	<b>12.65</b>
1.31	1.61	1.92	2.26	1.82	2.07	2.54	3.13	3.38	4.26	4.90	5.73	5.69	8.36	6.27	d1.57	1.11	<b>4.85</b>	Earnings per sh <sup>A B</sup>	<b>9.50</b>
.24	.27	.31	.35	.35	.35	.40	.60	.75	.86	1.81	1.42	1.56	1.68	1.76	.88	--	<b>Nil</b>	Div'ds Decl'd per sh <sup>C</sup>	<b>2.00</b>
.91	.63	.80	.87	.96	1.11	2.02	2.10	1.55	1.95	2.67	2.98	2.42	3.00	2.71	2.23	2.01	<b>2.50</b>	Cap'l Spending per sh	<b>2.75</b>
13.06	15.42	15.67	17.73	18.55	19.78	21.22	22.09	25.24	26.45	27.83	27.04	27.54	32.78	49.32	46.44	49.72	<b>54.40</b>	Book Value per sh <sup>D</sup>	<b>83.55</b>
2007.2	2064.0	1962.2	1822.9	1818.3	1896.9	1762.2	1800.0	1800.0	1700.0	1600.0	1600.0	1500.0	1488.0	1802.0	1800.0	1781.0	<b>1820.0</b>	Common Shs Outst'g <sup>E</sup>	<b>1825.0</b>
20.4	17.1	17.8	14.2	12.5	15.7	15.1	13.6	17.1	18.6	20.9	17.7	18.5	12.6	19.8	--	NMF		Avg Ann'l P/E Ratio	<b>19.0</b>
1.09	.92	.94	.85	.83	1.00	.95	.87	.96	.98	1.05	.93	.93	.68	1.05	--	NMF		Relative P/E Ratio	<b>1.05</b>
.9%	1.0%	.9%	1.1%	1.5%	1.1%	1.0%	1.4%	1.3%	1.1%	1.8%	1.4%	1.5%	1.6%	1.4%	.7%	--		Avg Ann'l Div'd Yield	<b>1.1%</b>

<b>CAPITAL STRUCTURE as of 10/2/21</b>	40893	42278	45041	48813	52465	55632	55137	59434	69570	65388	67418	<b>73820</b>	Revenues (\$mill) ^	<b>90000</b>
Total Debt \$54.406 bill. Due in 5 Yrs \$25.0 bill.	23.5%	25.7%	25.8%	28.3%	29.7%	30.4%	30.2%	30.0%	23.0%	14.0%	13.0%	<b>25.0%</b>	Operating Margin	<b>32.0%</b>
LT Debt \$48.540 bill. LT Interest \$2.5 bill.	1841.0	1987.0	2192.0	2288.0	2354.0	2527.0	2782.0	3011.0	4160.0	5345.0	5111.0	<b>5450</b>	Depreciation (\$mill)	<b>5750</b>
(Total interest coverage: 2.8x)  (36% of Cap'l)	4839.0	5682.0	6136.0	7501.0	8382.0	9391.0	8980.0	12598	10383	d2832	2024.0	<b>8875</b>	Net Profit (\$mill)	<b>17335</b>
<b>Leases, Uncapitalized</b> Annual rentals 637.0 mill.	34.5%	33.3%	31.0%	34.6%	36.2%	34.2%	32.1%	11.3%	21.7%	NMF	1.0%	<b>22.0%</b>	Income Tax Rate	<b>21.0%</b>
<b>Pension Assets-9/20</b> \$18.08 bill.	11.8%	13.4%	13.6%	15.4%	16.0%	16.9%	16.3%	21.2%	14.9%	NMF	3.0%	<b>12.0%</b>	Net Profit Margin	<b>19.3%</b>

	Oblig.	\$20.96 bill.	1669.0	896.0	2405.0	1884.0	424.0	124.0	d3706	d1035	d3217	8623.0	2580.0	2850	Working Cap'l (\$mill)	3500
Pfd Stock None			10922	10697	12776	12676	12773	16483	19119	17084	38129	52917	48540	50000	Long-Term Debt (\$mill)	50000
Common Stock	1,817,655,948 shs.		37385	39759	45429	44958	44525	43265	41315	48773	88877	83583	88553	99050	Shr. Equity (\$mill)	152500
as of 11/17/21			10.4%	11.6%	10.8%	13.0%	14.7%	15.9%	15.2%	19.6%	8.6%	NMF	2.0%	6.0%	Return on Total Cap'l	8.5%
			10.2%	11.1%	10.7%	12.9%	14.6%	15.8%	15.1%	19.5%	8.5%	NMF	2.0%	6.0%	Return on Stk-Equity	14.5%

MARKET CAP: \$276 billion (Large Cap)	12.9%	14.3%	13.5%	16.7%	18.8%	21.7%	21.7%	25.8%	11.7%	NMF	2.3%	9.0%	Return on Shr. Equity	11.5%
	10.9%	11.6%	10.6%	13.3%	11.9%	16.4%	15.8%	20.7%	8.4%	NMF	2.3%	9.0%	Retained to Com Eq	9.0%

CURRENT POSITION (\$MILL.)	2019	2020	10/2/21	16%	19%	22%	20%	37%	25%	27%	20%	28%	NMF	--	Nil	All Div'ds to Net Prof	21%		
Cash Assets	5418	17914	15959	<b>BUSINESS:</b> The Walt Disney Co. is a diversified global media and entertainment company. Disney Media & Entertainment Distribution (DMED) (75% of Fiscal '21 revs.), incl. Linear Networks ABC, Freeform, ESPN, FX, National Geographic, Disney+, Hotstar, ESPN+, Hulu, and Star+ Direct-to-Consumer streaming services, and Content Sales & Licensing, and Disney Parks, Experiences, &									Products (DPEP) (25%). Acq. Pixar, 5/06; Marvel, 12/09; Lucas Films, 12/12; Twenty-First Century Fox, 3/19. Employees 190,000. Off./dir., less than 1% of stock; Vanguard, 7.4%; BlackRock, 6.2% (1/21 proxy). Chair: Robert A. Iger. CEO: Robert A. Chapek. Inc.: DE. Addr.: 500 S. Buena Vista St., Burbank, CA 91521. Tel.: 818-560-1000. Internet: www.thewaltdisneycompany.com.						
Receivables	12882	12708	13367																
Inventory (Avg Cst)	1649	1583	1331																
Other	8175	3046	3000																
Current Assets	28124	35251	33657																
Accts Payable	14752	13876	17412	<b>The Walt Disney Company experi-</b>														Revenues, on the other hand, will likely	
Debt Due	8857	5711	5866																
Other	7732	7041	7799																
Current Liab	21243	26629	21073																

	2019	2020	2021
<b>ANNUAL RATES</b>	<b>Past 10 Yrs.</b>	<b>Past 5 Yrs.</b>	<b>Est'd '19-'21 to '24-'26</b>
of change (per sh)	6.0%	3.0%	5.5%
Revenues	3.5%	-7.5%	23.0%
"Cash Flow"			
Earnings	-1.0%	-17.0%	37.5%
Dividends	9.0%	-8.5%	18.0%
Book Value	9.5%	12.5%	11.5%

Fiscal Year Ends	QUARTERLY REVENUES (\$ mill.) A					Full Fiscal Year
	Dec.Per	Mar.Per	Jun.Per	Sep.Per	2020	
2018	15351	14548	15228	14307		59434
2019	15303	14922	20245	19100		69570
2020	20877	18025	11779	14707		65388
2021	16249	15613	17022	18534		67418

Fiscal Year Ends	2018	2019	2020	2021	2022	Full Fiscal Year
EARNINGS PER SHARE	2.91	1.86	1.17	.02	1.25	8.36
Dec.Per	1.95	3.53	.26	.50	1.50	6.27
Mar.Per	1.95	.79	d2.61	.50	1.00	d1.57
Jun.Per	1.55	.43	d.39	.09	1.11	1.11
Sep.Per	8.36	6.27	d1.57	1.11	4.85	4.85

Calendar	QUARTERLY DIVIDENDS PAID <sup>C</sup>					Full Year
	Mar.Per	Jun.Per	Sep.Per	Dec.Per		
2018	.84	--	.84	--	1.68	
2019	.88	--	.88	--	1.76	
2020	.88	--	--	--	.88	
2021	--	--	--	--	--	

**BUSINESS:** The Walt Disney Co. is a diversified global media and entertainment company. Disney Media & Entertainment Distribution (DMED) (75% of Fiscal '21 revs.), incl. Linear Networks ABC, Freeform, ESPN, FX, National Geographic, Disney+, Hotstar, ESPN+, Hulu, and Star+ Direct-to-Consumer streaming services, and Content Sales & Licensing, and Disney Parks, Experiences & Products (DPEP) (25%). Acq. Pixar, 5/06; Marvel, 12/09; LucasFilms, 12/12; Twenty-First Century Fox, 3/19. Employs 190,000 (1/21 proxy). Chair: Robert A. Iger. CEO: Robert A. Chapek. Inc. DE. Addr.: 500 S. Buena Vista St., Burbank, CA 91521. Tel.: 818-556-1000. [www.thewaltdisneycompany.com](http://www.thewaltdisneycompany.com)

**The Walt Disney Company experienced a lot of ups and downs in fiscal 2021.** (Year ended October 2nd.) Ultimately, the company returned to profitability and revenues rebounded 3% last year. Disney was hard hit by the coronavirus pandemic and macroeconomic pressures, such as inflation and supply-chain disruptions, particularly at its Disney Parks, Experiences & Products segment. Still, the gradual reopening of the economy and good momentum of its direct-to-consumer streaming services countered the negative headwinds. Looking ahead,

**The company ought to make solid progress in the year ahead.** Disney has been investing heavily in its brands and content, particularly in its streaming platforms. It may rely on technological enhancements and product innovation, as well. We expect these moves will pay off, negating the lingering effects of COVID-19, such as the emergence of new variants, as well as other operating difficulties. In all, we look for share earnings to more than quadruple in fiscal 2022. That said, this represents a merely partial rebound to the company's pre-pandemic showing.

Revenues, on the other hand, will likely increase 5%-10%, surpassing its pre-2020 performance.

**All eyes are on the company's streaming services.** *Disney+* recently celebrated its second anniversary. In all, subscriptions were up 60% year to year, and Disney closed fiscal 2021 with 179 million subscribers across its portfolio. That said, subscriber growth has significantly moderated over the past few months, which will probably lead Disney to aggressively fight for market share. The company has been monetizing its exclusive content across the *Disney+*, *ESPN+*, *Hotstar*, *Star+*, and *Hulu* platforms. Too, rebounding ad revenues ought to help lift results at the segment.

**These timely shares appear to be well valued at this time.** The stock price took a hit in early November, following the release of its fiscal-2021 results; investors were dismayed at the lackluster earnings report and news of slower subscriber growth. Nonetheless, DIS is still trading near our 2024-2026 Target Price Range, thereby limiting much of the blue chip's long-term appreciation potential.

Products (DPEP) (25%). Acq. Pixar, 5/06; Marvel, 12/09; Lucas-Films, 12/12; Twenty-First Century Fox, 3/19. Employs 190,000 Off./dir., less than 1% of stock; Vanguard, 7.4%; BlackRock, 6.2% (1/21 proxy). Chair: Robert A. Iger. CEO: Robert A. Chapek. Inc.: DE. Addr.: 500 S. Buena Vista St., Burbank, CA 91521. Tel.: 818-556-1000. [www.thewaltersdisney.com](http://www.thewaltersdisney.com)

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<b>2022</b>		to the company's pre-pandemic showing. <i>Orly Seidman</i>	<i>January 28, 2022</i>	
<b>(A)</b> Fiscal year ends Saturday closest to Sept. 30th. Fiscal 2009 contained 53 weeks.	(4c): '11, (2c). Excl. disc. ops.: '07, 1c. Fiscal '19 EPS doesn't sum due to change in shares outstanding. Next egs. report due mid-Feb.	since semi-annual div'd was established in '15. Suspended div'd in 7/20.	<b>Company's Financial Strength</b> <b>Stock's Price Stability</b> <b>Price Growth Persistence</b>	<b>A</b> <b>90</b> <b>70</b>
<b>(B)</b> Dil. egs. Excl. nonrecurring gains/(losses):		<b>(D)</b> Incl. intang., in fiscal '21: \$95.2 bill.,		

05, (9c); '06, 3c; '07, 32c; '08, 2c; '09, 6c; '10, (C) Div'ds hist. paid in early Dec. and July \$53.45/sh. (E) In millions.	<b>Earnings Predictability</b>	<b>10</b>
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