PR()CT	ER 8	g GA	MBL	ENY	SE-pg	R P	ecent / Rice	19.8	B P/E RATIO	25.	2(Traili Media	ng: 26.5) an: 19.0)	RELATIVI P/E RATI		8 DIV'D YLD	2.5	5%	/ALUI LINE	= 1′	192		
TIMELIN		1 Raised 3		High: Low:	73.8 54.9	63.5 43.9	65.4 39.4	67.7 57.6	71.0 59.1	85.8 68.4	93.9 75.3	91.8 65.0	90.3 74.5	94.7 83.2	96.9 70.7	123.4 89.1				t Price 2023			
SAFETY TECHNI		1 Raised 1 2 Raised 9		LEGEN 14	l.0 x "Casl	n Flow" p s e Strength	sh														160		
BETA .7	0 (1.00	= Market)		Options: `	Yes area indic	ates recess										•					120		
			nn'l Total		<mark>┟╍╍╌╌╍┊</mark>				01.1 ¹¹ .111		^{ىر} يېږې د دېږې	1. _{11.11}			''''''''''''''''''''''''''''''''''''''								
High 1	Price 30 (05	Gain (+10%) (-10%)	Return 5% Nil		•••••		•		· · · ·												50 40		
Insider	Decis	sions					••••	••.•	*********		*********		••••••										
	0 0 0	FMA 0000 10183	0 0 0									******	•	••••••	•••••	****					20		
to Sell 1	922	10 6 5 Decisio	13 0 0		h													% TC	T. RETUR		15		
to Buy	4Q2018 1044	1Q2019	202019 975	Percent	t 12 -	Illian			1.1.1									1 yr.	THIS STOCK 49.4	VL ARITH.* INDEX -9.8	-		
to Sell	1125		1203	shares traded	8 - 4 -									Hlunda				3 yr. 5 yr.	51.4 69.7	20.7 29.0	F		
2003	2004			2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020		UE LINE P	UB. LLC			
16.72 2.82	20.21 3.18	22.95 3.51	21.46 3.51	24.42 4.25	27.53 4.97	27.09 4.86	27.81 4.87	29.85 5.21	30.45 5.20	30.69 5.33	30.64 5.57	28.10 5.31	24.47 4.97	25.48 5.21	26.75 5.52	27.02 5.76	28.75 6.20		er sn 🗢 Flow" per :	sh	33.35 7.95		
2.04 .82	2.32 .93		2.64 1.15	3.04 1.28	3.64 1.45	3.58 1.64	3.53 1.80	3.93 1.97	3.85 2.14	4.05 2.29	4.22 2.45	4.02 2.59	3.67 2.66	3.92 2.70	4.22 2.79	4.52 2.90	4.85 3.00		s per sh [≠] Decl'd per		6.50 3.50		
.57	.80	.88	.84	.94	1.00	1.11	1.08	1.20	1.44	1.46	1.42	1.38	1.24	1.33	1.49	1.34	1.50	Cap'l S	pending p	er sh	1.50		
5.63 2594.4	6.19 2543.8		19.33 3178.8	20.87 3131.9	22.46 3032.7	21.18 2917.0	21.20 2838.5	24.14 2765.7	22.87 2748.0	24.64 2742.3	25.40 2710.8	22.83 2714.5	21.34 2668.1	21.45 2553.3	20.78 2498.1	18.47 2504.8	21.45 2450.0		alue per sl on Shs Out		29.45 2400.0		
21.6	21.3		21.5	20.5	18.6	16.4	17.0	16.0	16.7	17.8	19.0	20.9	21.4	22.3	20.1	20.7		Avg An	n'I P/E Rat	tio	18.0		
1.23 1.9%	1.13 1.9%		1.16 2.0%	1.09 2.1%	1.12 2.1%	1.09 2.8%	1.08 3.0%	1.00 3.1%	1.06 3.3%	1.00 3.2%	1.00 3.1%	1.05 3.1%	1.12 3.4%	1.12 3.1%	1.09 3.3%	1.17 3.1%			e P/E Ratio n'l Div'd Y		1.00 3.0%		
CAPITAL STRUCTURE as of 6/30/19 79029 Total Debt \$30.092 bill. Due in 5 Yrs \$20.40 bill. 24 3%							78938	82559	83680	84167	83062	76279	65299	65058	66832	67684	70250				80000		
LT Debt	\$20.39	5 bill. L	T Interest			24.3% 3082.0	24.2% 3108.0	22.6% 2838.0	22.6% 3204.0	22.3% 2982.0	23.7% 3141.0	23.4% 3134.0	26.2% 3078.0	26.4% 2820.0	25.9% 2834.0	25.2% 2824.0	25.0% 3150		ng Margin iation (\$mi		28.0% 3500		
		age: 30.1x	(30	0% of Tot		11293 26.3%	10946 27.3%	11797 22.3%	11344 24.2%	11869 23.2%	12220 23.5%	11535 20.2%	10441 24.6%	10733 23.8%	11205 21.5%	11877 19.4%	12000 22.0%		fit (\$mill) Tax Rate		15600 21.0%		
		italized A s-6/19 \$1	1.382 bill.			14.3%	13.9%	14.3%	13.6%	14.1%	14.7%	15.1%	16.0%	16.5%	16.8%	17.5%	17.1%	Net Pro	fit Margin		19.5%		
Did Stock ©020 mill Did Div/d ©64 mill							d5500 21360	d5323 22033	d2997 21080	d6047 19111	d2109 19811	d144.0 18329	3012.0 18945	d3716 18038	d4917 20863	d7538 20395	d3250 20000		g Cap'l (\$r erm Debt (1500 20000		
(ESOP owns 49.3 mill Class A shares and 57.2 mill Class B shares; convertible into common stock.)						61439	68001	64035	68709	69976	63050	57983	55778	52883	47194	52500	Shr. Eq	uity (\$mill)	70625			
Commo as of 7/3		k 2,502,28	59,668 sh	ares		14.3% 17.9%	13.8% 17.8%	13.5%	13.8% 17.7%	13.9% 17.3%	14.0% 17.5%	14.6% 18.3%	13.9% 18.0%	14.9% 19.2%	15.5% 21.2%	17.9%	16.5% 23.0%		on Total C on Shr. Eq	•	17.0% 22.0%		
MARKE		\$300 bill	ion (Larg 2017		6/30/19	10.1%	9.1%	9.0%	8.3%	7.9%	7.7%	6.9%	5.3%	6.4%	7.5%	8.9%	9.0%	Retaine	d to Com	Eq	10.0% 54%		
(\$MIL Cash As	.L.)			11850	10287	45% BUSIN	50% ESS: Th	49% e Procte	54% & Gamb	55% le Compa	57% anv make	63% es brande	71% ed con-	67%	65% '18 sales	65% s and 73	61% 61% of ea		ds to Net F om contin				
Receiva Inventor	ables		4594 4624	4686 4738	4951 5017	sumer	package	d goods,	which are	e markete	ed and s	old in mo	ore than	came fr	rom outs	ide the	U.S. Div	 battery 	y busines	is in 2/1	6. Has		
Other 2139 2046 2218 Current Assets 26494 23320 22473						180 countries around the world. Has five reportable segments: 97,000 employe Beauty (19% of fiscal '19 sales, 22% of earnings); Grooming (9%, 6.8%; Vanguare, 1900) Hard Care, 400(-400); Schole A. Barton Care, 400 (1990); Schol										l, 7.8%	(8/19 pi	roxy). C	hairman/C	CEO: Da	vid S.		
Accts Payable 9632 10344 11260 Debt Due 13554 10423 9697					13%); Health Care (12%, 13%); Fabric & Home Care (33%, 29%); Taylor. Inc.: Baby, Feminine & Family Care (27%, 23%). Walmart accounted for Ohio 45202.																		
Other Current	Liab.			7470 28237	9054 30011				nble i							azor	busir	ness (on th	e au	ction		
ANNUA				st Est'd					e rm. ' ade d					block The		oany	has l	been	hard	at w	ork.		
of change (per sh) 10 Yrs. 5 Yrs. to '22-'24 Sales3.0% 5.0% "Cash Flow" 1.5% .5% 7.5%																Over the past few years, management overhauled its portfolio, divesting several							
Earnings 2.0% 1.0% 9.0%							volume, and an improved product and brands. Moreover, its fo											s focu	focus on improving				
Book Value5% -3.5% 8.0% P							pricing mix, will likely continue to drive productivity helped boost its remaining growth. Likewise, management's efforts segments. Looking ahead, P&G ought to																
Voor		Dec.31			Fiscal Year				nd a l enable										innov packa				
2016 2017	16527 16518	16915 16856		16102 16079	65299 65058	men	tum i	n the	comin	g qua	rters.	In al	l, we	product development and packaging im- provements. Increased marketing and ad- vorticing offerts and better retail execution									
2018	2018 16653 17395 16281 16503 66832 upper-single-digit clip on a 3%-5% reve-												vertising efforts and better retail execution should also help gain market share. Too, it										
2020 1/450 10525 10550 1/525 10250 Some															has been expanding distribution and maxi- mizing its reach by ramping up its e-								
Fiscal Year Ends	E/ Sep.30	ARNINGS P Dec.31	ER SHARE Mar.31	ав Jun.30	Full Fiscal Year	sist.	High	er in	out co	sts ha	we be	en ta	king	comn	nerce	busin	ess.			-			
2016	2016 .98 1.04 .86 .79 3.67 tuations							s, and the impact of the United the							The blue chip is favorably ranked for he year ahead. These shares have been								
2018 1.09 1.19 1.00 .94 4.22 may ten														trending nicely, and are up 12% in value since our June review. Plus, P&G offers an									
2019 2020	1.12 1.20		1.06 1.20	1.10 1.20	4.52 4.85	from	over	erseas markets. Too, during the ab							above-average dividend yield, and will likely continue to return cash to share-								
Cal- QUARTERLY DIVIDENDS PAID C■ Full endar Mar.31 Jun.30 Sep.30 Dec.31 Year							edown	ı at it	s Gille	ette Sl	have (Care l	busi-						and o				
2015 .644 .663 .663 .663 2.63 in							ness. With this \$8 billion noncash goodwill enhancing its risk-adjusted inco											incon d new	ne apj s we	peal. anti-			
2016 .663 .67 .67 .67 2.67 into							into the red, and GAAP earnings slumped c								That said, much of the good news we anti- cipate over the 2022-2024 pull is already								
2018 2019	.69 .72	.03 .72 .746	.72	.72	2.85				per sh rsist tl						d into <i>Seidn</i>		ecent		ition. D <i>tembe</i>	er 20,	2019		
(A) Fisca	l years	end Ju	<u>.746</u> ne 30th.	(B) Dilute	ed (23¢) '18, (5	5¢); '19	(\$3.09).	EPS ma	ay not ((D) Inclu	des intai	ngibles.	In Fiscal		.5 Co		Financia	al Streng		A++		
(39¢); '09	9, (68¢	xcludes (); '10, 5); '15, (0)	8¢; '12,	(73¢); '1	3, (C)	Dividend	s historic	cally paid	late Octol			75 a sha lions.	18.			Prie	ck's Pric	th Persis	stence		100 25		
); '15, (9								ho roliat	alo and ir	provided	without	warranties	of any kin		nings Pr		-		100		

(39¢); '09, (68¢); '10, 58¢; '12, (73¢); '13, (C) Dividends historically paid in Feb., May, (19¢); '14, (24¢); '15, (96¢); '16, (18¢); '17, Aug., and Nov. ■ DRIP available.
 © 2019 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

To subscribe call 1-800-VALUELINE