|  |  | $J_{1}$ | $N$ | E-NKE |  |  |  | $\begin{aligned} & \text { ECENT } \\ & \text { RICE } \end{aligned}$ | $77 .$ | $\begin{aligned} & \hline \text { P/E } \\ & \text { RATI } \end{aligned}$ | $30$ | $\left(\begin{array}{l} \mathrm{Tra} \\ \mathrm{Me} \end{array}\right.$ | $\begin{aligned} & : 32.3 \\ & 1: 20.0 \end{aligned}$ | $\begin{aligned} & \text { RELATI } \\ & \text { P/E RA } \end{aligned}$ | $1.0$ | $\begin{aligned} & \text { DIV'D } \\ & \text { YLD } \end{aligned}$ |  |  | $\begin{aligned} & \text { ALUE } \\ & \text { LINE } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELIN | $\text { VESS } 3$ | Raised 7 |  | High: Low: | 17.0 11.9 | 17.7 10.7 | 16.7 9.6 | $\begin{aligned} & 23.1 \\ & 15.2 \end{aligned}$ | $\begin{aligned} & 24.6 \\ & 17.4 \end{aligned}$ | $\begin{aligned} & 28.7 \\ & 21.3 \end{aligned}$ | $\begin{aligned} & 40.1 \\ & 25.7 \end{aligned}$ | $\begin{aligned} & 49.9 \\ & 34.9 \end{aligned}$ | $\begin{aligned} & 68.2 \\ & 45.3 \end{aligned}$ | $\begin{aligned} & \hline 65.4 \\ & 49.0 \end{aligned}$ | $\begin{aligned} & 65.2 \\ & 50.3 \end{aligned}$ | $\begin{aligned} & 81.0 \\ & 62.1 \end{aligned}$ |  |  | Target Pric $2021202$ | Range 2023 |
| SAFETY |  | Raised 8 |  | LEGEN | DS ${ }^{\text {"Cash }}$ | Flow" $p$ |  |  |  |  |  |  |  |  |  |  |  |  |  | -128 |
| TECHN | ICAL | Lowered |  |  | tive P | Strengt |  |  |  |  |  |  |  | for-1 |  |  |  |  | -------- | $-128$ |
| BETA . 95 | 5 (1.00 = | Market) |  | 2-for-1 | it $12 / 12$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 1-23 PR | ECTIO |  | 2-for-1 Spl | it $12 / 15$ |  |  |  |  |  |  |  |  |  |  | ${ }^{1+}$ |  |  |  | 64 |
|  |  | An | 'l Total | Options: <br> Shaded | area in | recess |  |  |  |  |  |  | $\\|^{\prime \prime}$ | ${ }^{1}, 1 l_{1,1}$ | $\left.\|1 \cdot\| l^{\prime} l_{1}\right\|^{\prime}$ |  |  |  |  | 48 |
|  | Price | Gain |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 40 |
| High Low | $\begin{aligned} & 05 \\ & 85 \end{aligned}$ | $.35 \%)$ | 9\% |  |  |  |  |  |  |  | ${ }^{+1{ }^{1}}$ |  |  |  |  |  |  |  |  | 32 |
| Insider | Decisi | Os |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 24 |
| to By | S O N | D J F | M A M |  |  |  |  | -4n111 | H14 |  |  |  |  |  |  |  |  |  |  | 16 |
| to Buy | $\begin{array}{lll}0 & 0 & 0 \\ 0 & 0 & 1\end{array}$ | $\begin{array}{llll}0 & 0 \\ 3 & 0 \\ 2 & 3\end{array}$ | $\begin{array}{llll}0 & 0 & 0 \\ 1 & 0 & 1\end{array}$ |  | , | , | ${ }_{4}\|1\|^{1}$ |  |  |  |  |  |  |  |  |  |  |  |  | 16 |
| to Sell | 101 | 32 | $\begin{array}{lll}0 & 0 & 1\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -12 |
| Institut | tional D | ecision |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | this VLarith. |  |
|  | 302017 | 402017 | 102018 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{rr}\text { STOCK } & \text { INDEX } \\ 36.8 & 13.9\end{array}$ | - |
| to Buy |  |  |  | shares <br> traded |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 yr. $3 \mathrm{rr}$. 5 | $\begin{array}{ll} 36.8 & 13.9 \\ 52.9 & 32.8 \\ \hline \end{array}$ | - |
| Hld's(000) 1 | 1218261 | 093134 | 049857 |  |  |  |  |  |  |  | 1 U1 | 1 d |  |  |  |  |  | 5 yr . | $165.7 \quad 71.5$ |  |
| 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | $\bigcirc$ VAL | JE LINE PUB. LLC | 21-23 |
| 4.65 | 5.07 | 5.82 | 6.54 | 7.22 | 8.10 | 9.48 | 9.87 | 9.82 | 10.97 | 13.17 | 14.16 | 15.98 | 17.85 | 19.25 | 20.91 | 22.75 | 24.85 | Sales | rsh A | 34.30 |
| . 44 | . 48 | . 59 | . 66 | . 80 | . 86 | 1.04 | 1.06 | 1.15 | 1.30 | 1.42 | 1.62 | 1.85 | 2.26 | 2.62 | 3.01 | 2.85 | 3.25 | "Cash | low" per sh | 5.45 |
| . 31 | . 35 | . 44 | . 56 | . 66 | . 72 | . 86 | . 88 | . 97 | 1.10 | 1.18 | 1.35 | 1.49 | 1.85 | 2.16 | 2.51 | 2.40 | 2.75 | Earning | per sh AB | 4.85 |
| . 06 | . 07 | . 09 | . 12 | . 15 | . 18 | . 22 | . 25 | . 27 | . 30 | . 35 | . 41 | . 47 | . 52 | . 62 | . 70 | . 80 | . 88 | Div'ds | ecl'd per sh CD | 1.20 |
| . 13 | . 09 | . 10 | . 12 | . 16 | . 16 | . 23 | 23 | . 17 | . 23 | . 33 | . 36 | . 51 | . 56 | . 68 | . 67 | .65 | . 70 | Cap'I | ending per sh | . 90 |
| 1.80 | 1.89 | 2.27 | 2.69 | 3.03 | 3.49 | 3.98 | 4.48 | 5.04 | 5.18 | 5.67 | 6.24 | 6.22 | 7.41 | 7.29 | 7.55 | 6.15 | 6.80 | Book | lue per sh | 9.15 |
| 2128.8 | 2108.8 | 2104.8 | 2100.8 | 2072.0 | 2015.2 | 1964.4 | 1942.0 | 1936.0 | 1902.0 | 1832.0 | 1788.0 | 1740.0 | 1714.0 | 1682.0 | 1643.0 | 1600.0 | 1585.0 | Comm | Shs Outst'g EF | 1530.0 |
| 21.2 | 17.1 | 18.4 | 17.9 | 16.0 | 16.5 | 17.8 | 15.3 | 16.4 | 18.2 | 20.4 | 19.4 | 24.2 | 24.4 | 27.5 | 21.6 | Bold figu | res are | Avg A | 'IP/E Ratio | 20.0 |
| 1.16 | . 97 | . 97 | . 95 | . 86 | . 88 | 1.07 | 1.02 | 1.04 | 1.14 | 1.30 | 1.09 | 1.27 | 1.23 | 1.44 | 1.06 |  |  | Relativ | P/E Ratio | 1.10 |
| . $9 \%$ | 1.1\% | 1.1\% | 1.2\% | 1.4\% | 1.5\% | 1.4\% | 1.8\% | 1.7\% | 1.5\% | 1.4\% | 1.5\% | 1.3\% | 1.2\% | 1.0\% | 1.3\% |  |  | Avg An | 'I Div'd Yield | 1.3\% |
| CAPITAL STRUCTURE as of $5 / 31 / 18$ <br> Total Debt $\$ 3810$ mill. Due in 5 Yrs $\$ 800$ mill. <br> LT Debt $\$ 3468$ mill. LT Interest $\$ 190$ mill. <br> (21\% of Capital) |  |  |  |  |  | 18627 | 19176 | 19014 | 20862 | 24128 | 25313 | 27799 | 30601 | 32376 | 34350 | 36397 | 39350 | Sales | mill) A | 52500 |
|  |  |  |  |  |  | 14.7\% | 14.5\% | 14.7\% | 15.1\% | 14.1\% | 14.6\% | 15.1\% | 15.6\% | 15.9\% | 15.9\% | 15.5\% | 16.0\% | Operati | g Margin | 19.0\% |
|  |  |  |  |  |  | 303.6 | 335.0 | 323.7 | 335.0 | 373.0 | 438.0 | 518.0 | 606.0 | 649.0 | 706.0 | 750 | 810 | Deprec | ation (\$mill) | 935 |
|  |  |  |  |  |  | 1734.1 | 1727.4 | 1906.7 | 2133.0 | 2223.0 | 2464.0 | 2693.0 | 3273.0 | 3760.0 | 4240.0 | 3840 | 4360 | Net Pro | it (\$mill) | 7420 |
| Leases, Uncapitalized Annual rentals $\$ 491$ mill. No Defined Benefit Pension Plan |  |  |  |  |  | 30.7\% | 26.7\% | 24.2\% | 25.0\% | 25.5\% | 24.7\% | 24.0\% | 22.2\% | 18.7\% | 13.2\% | 22.0\% | 20.0\% | Incom | Tax Rate | 21.0\% |
|  |  |  |  |  |  | 9.3\% | 9.0\% | 10.0\% | 10.2\% | 9.2\% | 9.7\% | 9.7\% | 10.7\% | 11.6\% | 12.3\% | 10.6\% | 11.1\% | Net Pro | Margin | 14.1\% |
| Preferred Stock None |  |  |  |  |  | 5517.8 | 6457.0 | 7595.0 | 7339.0 | 7666.0 | 9700.0 | 8669.0 | 9642.0 | 9667.0 | 10587 | 9094 | 9750 | Workin | Cap'I (\$mill) | 11500 |
|  |  |  |  |  |  | 441.1 | 437.2 | 445.8 | 276.0 | 228.0 | 1210.0 | 1199.0 | 1079.0 | 2010.0 | 3471.0 | 3468.0 | 3320 | Long-T | rm Debt (\$mill) | 2875 |
| Common Stock 1,611,759,392 shares |  |  |  |  |  | 7825.3 | 8693.1 | 9753.7 | 9843.0 | 10381 | 11156 | 10824 | 12707 | 12258 | 12407 | 9812 | 10800 | Shr. Eq | ity (\$mill) | 14000 |
| Class A shares: $1,282,693,640$ |  |  |  |  |  | 21.2\% | 19.1\% | 18.7\% | 21.1\% | 21.0\% | 20.0\% | 22.6\% | 23.8\% | 26.5\% | 26.9\% | 29.5\% | 31.5\% | Return | n Total Cap'l | 44.5\% |
| as of 2/28/18 (end of fiscal 3Q) <br> MARKET CAP: $\$ 124.9$ billion (Large Cap) |  |  |  |  |  | 22.2\% | 19.9\% | 19.5\% | 21.7\% | 21.4\% | 22.1\% | 24.9\% | 25.8\% | 30.7\% | 34.2\% | 39.0\% | 40.0\% | Return | Shr. Equity | 53.0\% |
|  |  |  |  |  |  | $16.9 \%$$24 \%$ | 14.5\% | 14.4\% | 16.0\% | 15.5\% | 15.8\% | 17.5\% | 18.7\% | 22.3\% | 25.0\% | 26.0\% | 27.5\% | Retaine | to Com Eq | 40.0\% |
| $\begin{array}{llll}\text { CURRENT POSITION } & 2016 & 2017 & 5 / 31 / 18\end{array}$ (\$MILL.) |  |  |  |  |  |  | 27\% | 27\% | 26\% | 28\% | 29\% | 30\% | 27\% | 27\% | 27\% | 33\% | 32\% | All Div' | sto Net Prof | 25\% |

## $\begin{array}{lllll}\text { Cash Assets } & 5457.0 & 6179.0 & 52450\end{array}$

 Inventory (LIFO) OtherCurrent Asset
Accts Payable Debt Due Other
Current Liab.
$\begin{array}{lll}5457.0 & 6179.0 & 5245.0 \\ 3241.0 & 3677.0 & 3498\end{array}$ $3241.0 \quad 3677.03498 .0$ $\begin{array}{llll}4838.0 & 5055.0 & 5261.0 \\ 1489.0 & 1150.0 & 1130.0\end{array}$ $\frac{1489.0}{15025.0} \quad \frac{1150.0}{16061.0} \quad \frac{1130.0}{15134.0}$ $\begin{array}{llll}2191.0 & 2048.0 & 2279.0\end{array}$ $\begin{array}{lll}45.0 & 331.0 & 342.0\end{array}$ $\begin{array}{lll}3122.0 & \frac{3095.0}{5358.0} & \frac{3419.0}{5474.0}\end{array}$

ANNUAL RATES of change (per sh) Sales $\begin{array}{llll} & & \text { Y Yrs. } & \text { to '21-'23 } \\ \text { "Cash Flow" } & 10.5 \% & 11.5 \% & 10.0 \%\end{array}$ $\begin{array}{llll}\text { Earnings } & 13.0 \% & 15.5 \% & 13.0 \% \\ & 13.0 \% & 15.0 \% & 15.0 \%\end{array}$ $\begin{array}{llll}\text { Dividends } & 13.0 \% & 15.0 \% & 15.0 \% \\ & 15.5 \% & 15.0 \% & 12.0 \%\end{array}$ Book Value

BUSINESS: NIKE designs, develops, and markets footwear, apparel, equipment, and accessories. Sells products to retail accounts, through NIKE-owned stores and the Internet, and through a mix of independent distributors and licensees in approximately 190 countries. Has 384 domestic and 758 international locations (including factory stores) as of $5 / 31 / 17$. Has about 74,400 employees (in-

## NIKE has been the best performer in

 the Dow J ones Industrial Average thus far in calendar 2018. The investment community was looking for two vital things in the company's fiscal fourthquarter earnings release (years end May 31st), margin improvement and a positive comp in North American sales. The swoosh delivered both, and NKE shares were up about $10 \%$ on the day that quarterly results came out. On the strength of that surge, the stock is up more than $20 \%$ through the first seven months of the year.Our fiscal 2019 earnings call is now a nickel higher, at $\$ 2.75$ a share. The direct-to-consumer approach and added specialization is striking a chord with customers, particularly younger ones. Also, international business is booming, and ample room to grow exists in numerous overseas markets. The company's dealings with the National Basketball Association plays into this goal, as that sport has athletes from all over the globe. Add to this, that the North American arm's topline perked up (to the tune of $3 \%$ ) in the final stanza of fiscal 2018, and the current
cluding part-timers). Swoosh, LLC, owns $78.1 \%$ CI. A shares, $16.4 \% \mathrm{Cl}$ B (representing director Travis Knight's holdings); other officers/directors, $3.9 \%$ of CI. B; The Vanguard Group, 7.0\%; BlackRock, $5.9 \%$ (7/25/17 proxy). Chairman \& CEO: Mark G. Parker. Inc.: Oregon. Address: One Bowerman Drive, Beaverton, OR 97005. Telephone: 503-671-6453. Internet: www.nikeinc.com.
fiscal year is shaping up well at NIKE.
The swoosh won the jersey sponsorship battle at the recently concluded World Cup. NIKE's primary competitors are Adidas and Under Armour. Adidas is the official sponsor of this worldwide, high-profile soccer tournament and it outfitted 12 teams to NIKE's 10. However, when all was said and done, two NIKEwearing teams, France and Croatia, were in the final match, which generates the largest overall rating. Moreover, during the matches themselves, NIKE football boots were worn by $65 \%$ of the athletes, more than all other brands combined.
We think this high-quality stock is fairly valued in the current market. Given the stock's indine thus far in 2018, capital appreciation potential out to 20212023 has decreased to a level that no longer merits investment consideration. Too, the dividend yield is not large enough to warrant suggesting income-minded accounts climb on board. Finally, even with a one notch improvement in the Timeliness rank since our April report, the stock is still only neutrally ranked.
Erik M. Manning
J uly 27, 2018
(A) Fiscal years end May 31st. (B) Diluted earnings. Excludes nonrecurring: '03, (25¢); '07, 2¢; '08, 8¢; '09, (13ф); '13, 1¢. Quarterly EPS may not sum due to change in share

[^0]
[^0]:    count. Next egs. report due late September. (C) Dividends historically paid in early January April, July, and October. - Reinvestment plan April, July,
    available.

