

and services commercial and military aircraft engines; Otis (\$12.3 billion) the world's largest manufacturer and servicer of elevators and escalators; UTC Climate (\$17.8 billion) makes heating, ventilating, and air-conditioning (HVAC) equipment; UTC Aerospace

2015. Dirs. & offs. own less than 1% of common; State Street, 11.3%; Vanguard, 7.2%; BlackRock, 5.9% (3/18 proxy). Employees: 205,000. CEO: Gregory J. Hayes. Inc.: DE. Addr.: 1 Financial Plaza, Hartford, CT 06101. Tel.: 860-728-7000. Web: www.utc.com.

**ANNUAL RATES** Past Est'd '15-'17 Past 5 Yrs. 2.5% 6.5% 4.5% 7.0% 6.5% of change (per sh) 10 Yrs. to '21-'23 4.0% 6.5% 6.0% Revenues "Cash Flow" 6.5% 8.0% 9.0% Earnings Dividends Book Value 10.0% 6.5% 5.5% 8.0%

28550

7483

2204 12219

21906

32858

9579 2496

24391

32741

8875 2194

13678

24747

**Current Assets** 

Accts Payable Debt Due

Current Liab

| Cal-  | QUARTERLY REVENUES (\$ mill.) |        |        |        | Full  |
|-------|-------------------------------|--------|--------|--------|-------|
| endar | Mar.31                        | Jun.30 | Sep.30 | Dec.31 | Year  |
| 2015  | 13320                         | 14690  | 13788  | 14300  | 56098 |
| 2016  | 13357                         | 14874  | 14354  | 14659  | 57244 |
| 2017  | 13815                         | 15280  | 15062  | 15680  | 59837 |
| 2018  | 15242                         | 16260  | 16250  | 16518  | 64270 |
| 2019  | 16100                         | 17130  | 17120  | 17400  | 67750 |
| Cal-  | EARNINGS PER SHARE A          |        |        |        | Full  |
| endar | Mar.31                        | Jun.30 | Sep.30 | Dec.31 | Year  |
| 2015  | 1.58                          | 1.73   | 1.61   | 1.37   | 6.29  |
| 2016  | 1.47                          | 1.82   | 1.76   | 1.56   | 6.61  |
| 2017  | 1.48                          | 1.85   | 1.73   | 1.60   | 6.60  |
| 2018  | 1.77                          | 1.85   | 1.80   | 1.73   | 7.15  |
| 2019  | 1.92                          | 2.00   | 1.96   | 1.92   | 7.80  |
| Cal-  | QUARTERLY DIVIDENDS PAID B■   |        |        |        | Full  |
| endar | Mar.31                        | Jun.30 | Sep.30 | Dec.31 | Year  |
| 2014  | .59                           | .59    | .59    | .59    | 2.36  |
| 2015  | .64                           | .64    | .64    | .64    | 2.56  |
| 2016  | .64                           | .66    | .66    | .66    | 2.62  |
| 2017  | .66                           | .66    | .70    | .70    | 2.72  |
| 2010  | 70                            | 70     |        |        | 1     |

United Technologies' 2018 earnings growth expectation is up to just over 8%. Tax relief will go a long ways toward making up the difference in any costs associated with the sizable Rockwell Collins purchase and integration. Add to this that our revenue estimate is now \$400 million higher than at the time of our April coverage due to a strong first-quarter showing from some of the company's operating arms, and its only natural we would add a dime on to our full-year EPS figure, which now stands at \$7.15. Additionally, we have tacked on a nickel to next year's bottomline call, now slotted to come in at \$7.80.

Breakup news has been prevalent of late, and one stakeholder even has a plan laid out. It is perceived that management is coming around on the idea of splitting UTX into several pieces in light of the effects that both tax breaks and the Rockwell deal will have on the portfolio. Most recently, it appears leadership wants to focus on that acquisition and hold off on the breakup talk. Regardless, Daniel Loeb's Third Point hedge fund, which is on board to the tune of a \$1 billion stake, has mapped out a split into three entities that it believes will unlock \$20 billion in value. Climate, controls, and security, elevators, and an aerospace company were named as the three tentacles. Also, Mr. Loeb stated that refinancing debt between 2020 and 2027 would put the price tag on such a move at around \$200 million, whereas the in-house figure being floated has been \$3 billion.

We are still not fully sold on the idea of dividing the company. While the \$200 million number is a game-changer, we continue to believe that breakups work best when there is a neglected segment in the portfolio. That is not the case here. Too, we think much of this chatter is in direct response to negativity surrounding the conglomerate structure because of General Electric's woes. United is not in that type of a situation by any stretch of the imagination.

The primary appeal of this highquality, neutrally ranked stock at this time is its dividend. Long-term appreciation potential is decent, but there are better options for that metric elsewhere in the industrial space. Erik M. Manning

(A) Diluted EPS. Excludes charges and discontinued operations: '04, 15¢, '05, 6¢, '12, 32¢, '13, 4¢, '16, 49¢; '17, 90¢. Quarterly figures in share count. Next earnings report due be- reinvestment plan available tween July 23rd and 27th.

(B) Dividends historically paid in early March, June, September, and December. ■ Dividend (D) In millions.

(C) Includes intangibles. In 2017: \$43.8 billion,

Company's Financial Strength Stock's Price Stability A++ 100 Price Growth Persistence **Earnings Predictability** 90

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