

and services commercial and military aircraft engines; Otis (\$11.9 billion) the world's largest manufacturer and servicer of elevators and escalators; UTC Climate (\$16.9 billion) makes heating, ventilating, and air-conditioning (HVAC) equipment; UTC Aerospace

2015. Dirs. & offs. own less than 1% of common; State Street, 11.8%; Vanguard, 6.5%; BlackRock, 5.4% (3/17 proxy). Employees: 201,600. CEO: Gregory J. Hayes. Inc.: DE. Addr.: 1 Financial Plaza, Hartford, CT 06101. Tel.: 860-728-7000. Web: www.utc.com.

**ANNUAL RATES** Past Est'd '14-'16 Past 10 Yrs. 5.0% 8.0% 7.5% 11.5% 8.0% 5 Yrs. 3.0% 7.5% 6.5% of change (per sh) to '20-'22 5.5% 7.0% 8.0% Revenues "Cash Flow" Earnings Dividends Book Value 8.0% 8.0% 5.5% 6.5%

26706

6875

1105 14638

22618

28550

7483 2204

12219

21906

32829

8542 2743

12634

23919

**Current Assets** 

Accts Payable Debt Due

Current Liab.

Cal- endar	QUAR Mar.31	TERLY RE Jun.30	VENUES ( Sep.30		Full Year
2014	14745	17191	16168	16996	65100
2015	13320	14690	13788	14300	56098
2016	13357	14874	14354	14659	57244
2017	13815	15280	14960	15395	59450
2018	14630	16100	15775	16205	62710
Cal-	EARNINGS PER SHARE A				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2014	1.32	1.84	2.04	1.62	6.82
2015	1.58	1.73	1.61	1.37	6.29
2016	1.47	1.82	1.76	1.56	6.61
2017	1.48	1.85	1.69	1.58	6.60
2018	1.55	1.92	1.77	1.66	6.90
Cal-	QUARTERLY DIVIDENDS PAID B=				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2013	.535	.535	.535	.59	2.20
2014	.59	.59	.59	.59	2.36
2015	.64	.64	.64	.64	2.56
2016	.64	.66	.66	.66	2.62
2017	66	66	70		

United Technologies is beefing up its aerospace position in a big way. After an elongated period of whispers and speculation, the industrial conglomerate and Dow-30 component has agreed to buy airplane equipment maker Rockwell Collins (COL) for about \$30 billion including debt, the largest aerospace deal ever. UTX will pay \$140 a share, with \$93.33 in cash and the remaining \$46.67 in company stock. Both boards have approved the marriage, and the combination should create one of the largest aerospace suppliers in the world with annual revenues in the vicinity of \$38 billion and Boeing as a sizable client. However, skeptics came out of the woodwork immediately. The largest complaint was that the price tag was too lofty, while the synergies/value creation was not

We are not expecting any earnings growth from this company in 2017.
The campaign has already been labeled a transition year, and now with Rockwell coming into the fold, restructuring and integration costs should be even larger. Note that we are not including any impact from

worth the price. On the day the news broke, UTX stock fell as much as 6%.

the COL agreement at this time, as it is not yet finalized (Value Line policy). Management is still pouring funding into programs that will reap rewards down the line, jet engines being a top priority. Elsewhere, coverage concerns at Otis have led to further capital outlays that will pinch EPS. In that vein, and in light of the aforementioned sizable purchase, executives have stated that buybacks will likely be halted for the next three or four years. That should save about \$2 billion. Also, any additional M&A activity will be limited for the foreseeable future.

Out to early next decade, United Technologies should be in a muchbetter position for annual gains. The foundation for more success is being firmly laid for segments that are already doing fairly well. Earnings should surpass the \$10-a-share mark by 2020-2022

The income component is the leading characteristic from an investment perspective. Patient investors should be content to pocket this stipend while awaiting greener pastures ahead for neutrally ranked selection.

Erik M. Manning October 13, 2017

(A) Diluted EPS. Excludes discontinued operations: '04, 15¢, '05, 6¢, '12, 32¢, '13, 4¢, '16, 49¢. Quarterly figures may not sum due to rounding and/or changes in share count. Next

earnings report due between October 23rd and | reinvestment plan available

(B) Dividends historically paid in early March, \$52.80 a share. June, September, and December. Dividend (D) In millions, adjusted for stock split.

(C) Includes intangibles. In 2016: \$42.7 billion,

Company's Financial Strength Stock's Price Stability A++ 100 Price Growth Persistence **Earnings Predictability** 90

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