| PR | ) | $\{$ | 41 | B | $E$ | EPG |  | $\begin{aligned} & \text { ECENT } \\ & \text { RICE } \end{aligned}$ | $88.0$ | $\mathrm{P} / \mathrm{E}$ <br> RATIO | $022.4$ | $4\left(\begin{array}{l} \text { Trailing } \\ \text { Mediar } \end{array}\right.$ | $\begin{aligned} & \text { ng: } 22.8 \\ & \text { an: } 18.0 \end{aligned}$ | $\begin{aligned} & \text { RELATIVE } \\ & \text { PIE RATIO } \end{aligned}$ | $1 .$ | DIV'D |  |  | /ALUE LINE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELIN | ESS 3 | -owered | /28/17 | High: Low: | 64.7 52.8 | $\begin{array}{r} 75.2 \\ 60.4 \\ \hline \end{array}$ | 73.8 54.9 | $\begin{aligned} & \hline 63.5 \\ & 43.9 \end{aligned}$ | $\begin{aligned} & 65.4 \\ & 39.4 \end{aligned}$ | $\begin{aligned} & \hline 67.7 \\ & 57.6 \end{aligned}$ | $\begin{aligned} & \hline 71.0 \\ & 59.1 \end{aligned}$ | $\begin{aligned} & 85.8 \\ & 68.4 \end{aligned}$ | $\begin{aligned} & 93.9 \\ & 75.3 \end{aligned}$ | $\begin{aligned} & 91.8 \\ & 65.0 \end{aligned}$ | $\begin{aligned} & \hline 90.3 \\ & 74.5 \end{aligned}$ | $\begin{aligned} & 92.0 \\ & 83.2 \end{aligned}$ |  |  | Target Price $2020 \mid 2021$ | Range 2022 |
| SAFET <br> TECH |  | Raised 1/ <br> Lowered | $1102$ 5/16/17 | $\begin{array}{\|l\|} \hline \text { LEGEN } \\ \hline \ldots \ldots \\ \hline \ldots \\ \text { Rela } \end{array}$ | S <br> ative Pric | Flow" p Strength |  |  |  |  |  |  |  |  |  |  |  |  |  | $-160$ |
| BETA | $(1.00=$ | Lowered Market) | 3/16/17 | $\begin{aligned} & \text { 2-for-1 splif } \\ & \text { Options } \end{aligned}$ | 6/04 | strengh |  |  |  |  |  |  |  |  |  |  |  |  |  | -120 |
|  | 22 P | ECTI |  | , | area in | reces |  |  |  |  |  |  |  |  |  | $\cdots$ |  |  |  | -100 |
|  |  |  | Total |  |  |  | , |  |  |  |  |  |  | H |  |  |  |  |  |  |
|  | Price |  |  | י"!' |  |  |  |  |  | H | , |  |  |  |  |  |  |  |  | 60 50 |
| High | $\begin{aligned} & 10 \\ & 90 \end{aligned}$ | $\begin{aligned} & \text { 25\%) } \\ & \text { (Nil) } \end{aligned}$ |  | \% $0^{\circ}$ | ${ }^{\circ}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 40 |
| Inside | Decisi | ons |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 30 |
|  | $\begin{array}{lll} A & \mathrm{~S} & 0 \\ 0 & 0 & 0 \end{array}$ | $\begin{array}{lll}\text { N D } & \text { J } \\ 0 & 0 & 0\end{array}$ | $\begin{array}{llll}\text { F M A } \\ 0 & 0 & 0\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Options | 08 | 06 | 5140 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| to Sell | 720 | 5061 | 5100 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | RETURN 5/17 |  |
| Institu | ional D | ecision |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | THIS VLARITH.* |  |
|  |  | $\begin{array}{r} 4 Q 2016 \\ 909 \\ \hline \end{array}$ |  | Percent |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{cc}\text { STOCK } & \text { INDEX } \\ 12.1 & 16.7\end{array}$ |  |
| to Sell | 981 | 1000 | 1080 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 3 yr . | $20.0 \quad 22.7$ |  |
| Hld's (000) | 05490 | 5405281 | 700043 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 5 yr . | $64.6 \quad 95.1$ |  |
| 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | $\bigcirc$ | LINE PUB. LLC | 20-22 |
| 15.14 | 15.47 | 16.72 | 20.21 | 22.95 | 21.46 | 24.42 | 27.53 | 27.09 | 27.81 | 29.85 | 30.45 | 30.69 | 30.64 | 28.10 | 24.47 | 25.40 | 26.35 | Sales | rsh ${ }^{\text {A }}$ | 32.00 |
| 2.53 | 2.55 | 2.82 | 3.18 | 3.51 | 3.51 | 4.25 | 4.97 | 4.86 | 4.87 | 5.21 | 5.20 | 5.33 | 5.57 | 5.31 | 4.97 | 5.20 | 5.45 | "Cash F | ow" per sh | 7.60 |
| 1.56 | 1.80 | 2.04 | 2.32 | 2.53 | 2.64 | 3.04 | 3.64 | 3.58 | 3.53 | 3.93 | 3.85 | 4.05 | 4.22 | 4.02 | 3.67 | 3.90 | 4.15 | Earning | per sh AB | 6.20 |
| . 70 | . 76 | . 82 | . 93 | 1.03 | 1.15 | 1.28 | 1.45 | 1.64 | 1.80 | 1.97 | 2.14 | 2.29 | 2.45 | 2.59 | 2.66 | 2.72 | 2.85 | Div'ds D | ecl'd per sh Cm | 3.70 |
| . 96 | . 65 | . 57 | . 80 | . 88 | . 84 | . 94 | 1.00 | 1.11 | 1.08 | 1.20 | 1.44 | 1.46 | 1.42 | 1.38 | 1.24 | 1.35 | 1.40 | Cap'I Sp | ending per sh | 1.45 |
| 3.98 | 4.64 | 5.63 | 6.19 | 6.47 | 19.33 | 20.87 | 22.46 | 21.18 | 21.20 | 24.14 | 22.87 | 24.64 | 25.40 | 22.83 | 21.34 | 21.55 | 22.95 | Book Va | lue per sh ${ }^{\text {D }}$ | 28.25 |
| 2591.5 | 2601.5 | 2594.4 | 2543.8 | 2472.9 | 3178.8 | 3131.9 | 3032.7 | 2917.0 | 2838.5 | 2765.7 | 2748.0 | 2742.3 | 2710.8 | 2714.5 | 2668.1 | 2535.0 | 2525.0 | Commo | Shs Outst'g E | 2500.0 |
| 21.4 | 22.4 | 21.6 | 21.3 | 21.5 | 21.5 | 20.5 | 18.6 | 16.4 | 17.0 | 16.0 | 16.7 | 17.8 | 19.0 | 20.9 | 21.4 | Bold fig | ures are | Avg An | I P/E Ratio | 16.0 |
| 1.10 | 1.22 | 1.23 | 1.13 | 1.14 | 1.16 | 1.09 | 1.12 | 1.09 | 1.08 | 1.00 | 1.06 | 1.00 | 1.00 | 1.05 | 1.12 |  | Line | Relativ | P/E Ratio | 1.00 |
| 2.1\% | 1.9\% | 1.9\% | 1.9\% | 1.9\% | 2.0\% | 2.1\% | 2.1\% | 2.8\% | 3.0\% | 3.1\% | 3.3\% | 3.2\% | 3.1\% | 3.1\% | 3.4\% | estim | ates | Avg Ann | 'I Div'd Yield | 3.7\% |
| CAPITAL STRUCTURE as of $3 / 31 / 17$ <br> Total Debt $\$ 30.414$ bill. Due in 5 Yrs $\$ 20.00$ bill. <br> LT Debt $\$ 16.633$ bill. LT Interest $\$ 3.950$ bill. <br> (Tot. Int. Coverage: 24.3x) |  |  |  |  |  | 76476 | 83503 | 79029 | 78938 | 82559 | 83680 | 84167 | 83062 | 76279 | 65299 | 64350 | 66500 | Sales | mill) ${ }^{\text {A }}$ | 80000 |
|  |  |  |  |  |  | 24.3\% | 24.2\% | 24.3\% | 24.2\% | 22.6\% | 22.6\% | 22.3\% | 23.7\% | 23.4\% | 26.2\% | 26.5\% | 26.5\% | Operatin | g Margin | 28.0\% |
|  |  |  |  |  |  | 3130.0 | 3166.0 | 3082.0 | 3108.0 | 2838.0 | 3204.0 | 2982.0 | 3141.0 | 3134.0 | 3078.0 | 3185 | 3225 | Depreci | ation (\$mill) | 3500 |
|  |  |  |  |  |  | 10340 | 12075 | 11293 | 10946 | 11797 | 11344 | 11869 | 12220 | 11535 | 10441 | 10000 | 10520 | Net Prof | it (\$mill) | 15500 |
|  |  |  |  |  |  | 29.7\% | 24.9\% | 26.3\% | 27.3\% | 22.3\% | 24.2\% | 23.2\% | 23.5\% | 20.2\% | 24.6\% | 24.0\% | 24.0\% | Income | Tax Rate | 24.0\% |
| Pension Assets-6/16 \$10.3 bill. |  |  |  |  |  | 13.5\% | 14.5\% | 14.3\% | 13.9\% | 14.3\% | 13.6\% | 14.1\% | 14.7\% | 15.1\% | 16.0\% | 15.5\% | 15.8\% | Net Prof | t Margin | 19.4\% |
| Pfd Stock $\$ 1.1$ bill. <br> Pfd Div'd $\$ 63$ mill. |  |  |  |  |  | d6686 | d6443 | d8996 | d5500 | d5323 | d2997 | d6047 | d2109 | d144.0 | 3012.0 | 2050 | 1800 | Working | Cap'I (\$mill) | 1500 |
|  |  |  |  |  |  | 23375 | 23581 | 20652 | 21360 | 22033 | 21080 | 19111 | 19811 | 18329 | 18945 | 16000 | 16000 | Long-Te | rm Debt (\$mill) | 16000 |
| (ESOP owns 49,3 mill Class A shares and 57.2 mill Class B shares: convertible into common stock.) |  |  |  |  |  | 66760 | 69494 | 63099 | 61439 | 68001 | 64035 | 68709 | 69976 | 63050 | 57983 | 54650 | 57975 | Shr. Equ | ity (\$mill) | 70625 |
| Common Stock 2,557,614,388 shares |  |  |  |  |  | 12.1\% | 13.8\% | 14.3\% | 13.8\% | 13.5\% | 13.8\% | 13.9\% | 14.0\% | 14.6\% | 13.9\% | 14.0\% | 14.0\% | Return | n Total Cap'l | 18.0\% |
|  |  |  |  |  |  | 15.5\% | 17.4\% | 17.9\% | 17.8\% | 17.3\% | 17.7\% | 17.3\% | 17.5\% | 18.3\% | 18.0\% | 18.5\% | 15.0\% | Return | n Shr. Equity | 22.0\% |
| MARKET CAP: $\$ 225$ billion (Large Cap) |  |  |  |  |  | $\begin{aligned} & 9.4 \% \\ & 41 \% \end{aligned}$ | $\begin{array}{r} \hline 10.9 \% \\ 39 \% \end{array}$ | $\begin{array}{r} \hline 10.1 \% \\ 45 \% \end{array}$ | $\begin{gathered} 9.1 \% \\ 50 \% \end{gathered}$ | $\begin{gathered} 9.0 \% \\ 49 \% \end{gathered}$ | 8.3\%54\% | $\begin{gathered} \hline 7.9 \% \\ 55 \% \end{gathered}$ | $\begin{gathered} 7.7 \% \\ 57 \% \end{gathered}$ | $\begin{aligned} & 6.9 \% \\ & 63 \% \end{aligned}$ | $\begin{aligned} & \hline 5.3 \% \\ & 71 \% \end{aligned}$ | $\begin{aligned} & 5.5 \% \\ & 70 \% \end{aligned}$ | $\begin{gathered} 6.0 \% \\ 68 \% \end{gathered}$ | Retained to Com Eq All Div'ds to Net Prof |  | 9.5\% |
| CURRENT POSITION |  |  | 2015 | 2016 | 3/31/17 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 60\% |


| (\$MILL.) |  |  |  |
| :--- | ---: | ---: | ---: |
| Cash Assets | 11612 | 13348 | 14327 |
| Receivables | 4861 | 4373 | 4358 |
| Inventory (FIFO) | 5454 | 4716 | 4754 |
| Other | 7719 | 11345 | 2446 |
| Current Assets | 29646 | 33782 | 25885 |
| Accts Payable | 8257 | 9325 | 8076 |
| Debt Due | 12021 | 11653 | 13781 |
| Other | 9512 | 9792 | 7225 |
| Current Liab. | $\underline{29790}$ |  | 30770 |
|  |  |  | 29082 |
|  |  |  |  |


| ANNUAL RATES | Past | Past | Est'd '14-'16 <br> of change (per sh) |
| :--- | :---: | :---: | :---: |
| 10 Yrs. | 5 Yrs. | to '20.22 |  |


| $\begin{array}{l}\text { Fiscal } \\ \text { Year } \\ \text { Year }\end{array}$ | QUARTERLY SALES (\$ mill.) A | Full |
| :--- | :---: | :---: |
| Fiscal |  |  | | Year |
| :--- | :--- | :--- | :--- |
| Ends | Sep. 30 Dec. 31 Mar. 31 Jun. \(30 \begin{aligned} \& Fiscal \\

\& Year\end{aligned}\) \begin{tabular}{l|llll|l}
2014 \& 20830 \& 21897 \& 20178 \& 20157 \& 83062 \\
2015 \& 20186 \& 20161 \& 18142 \& 17790 \& 76279

 

2016 \& 16527 \& 16915 \& 15755 \& 16102 \& 65299 \\
\hline

 $2017 \quad 16518 \quad 16856$ 

2018 \& 16600 \& 16875 \& 16000 \& 17025 \& 66500 \\
\hline Fiscal \& EARNINGS PER SHARE AB \& Full

 

$\begin{array}{c}\text { Year } \\
\text { Ends }\end{array}$ \& Sep. 30 \& Dec. 31 \& Mar. 31 \& Jun. 30 \& $\begin{array}{c}\text { Fiscal } \\
\text { Year }\end{array}$ \\
\hline 2014 \& 1.05 \& 1.20 \& 1.02 \& 95 \& 4.22 \\
\hline
\end{tabular}

| 2014 | 1.05 | 1.20 | 1.02 | .95 | 4.22 |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 1.04 | 1.06 | .92 | 1.00 | 4.02 |
| 2016 | .98 | 1.04 | .86 | .79 | 3.67 |
| 2017 | 1.03 | 1.08 | .96 | .83 | 3.90 |
| 2018 | 1.05 | 1.10 | 1.00 | 1.00 | 4.15 |
| Cal- | QUARTERLY DIVIDENDS PAID C. |  | Full |  |  |
| endar | Mar.31 | Jun.30 | Sep.30 | Dec. 31 | Year |
| 2013 | .562 | .602 | .602 | .602 | 2.37 |
| 2014 | .602 | .644 | .644 | .644 | 2.53 |
| 2015 | .644 | .663 | .663 | .663 | 2.63 |
| 2016 | .663 | .67 | .67 | .67 | 2.67 |
| 2017 | 67 | 69 |  |  |  |

BUSINESS: The Procter \& Gamble Company makes branded consumer packaged goods, which are marketed and sold in more than 180 countries around the world. Has five reportable segments: Beauty/Hair/Personal care ( $18 \%$ of fiscal 2016 sales); Grooming (11\%); Health Care (11\%); Fabric Care \& Home Care (32\%); Baby, Feminine \& Family Care ( $28 \%$ ). International sales accounted for
Procter \& Gamble will probably put in a mixed showing for fiscal 2017. (Year ends J une 30th.) All in all, the consumer goods conglomerate likely made a fair amount of progress this year. Its restructuring efforts and margin expansion helped spur profits, while pricing initiatives and an improved product mix offset the negative impact from recent brand divestitures and aided organic revenues. That said, continued headwinds, mainly the currency fluctuations and geopolitical concerns interrupting certain overseas business, overshadowed some of the good news. Consequently, we believe profits will rebound about 6\%, to \$3.90 a share, while the top line comes in flat
The company is well positioned for next year. Share earnings ought to advance at an upper-single-digit clip in fiscal 2018. Moreover, the top line ought to rebound 3\%.
P\&G has been strengthening its portfolio. Over the past several months, management focused on a widescale restructuring campaign. And we believe it will continue to rely on productivity improve-
$59 \%$ of fiscal 2016 sales and Wal-Mart Stores accounted for $15 \%$. Div. battery business in $2 / 16$. Has 105,000 employees. Off. \& dir. own less than $1 \%$ of common stock; BlackRock, $5.8 \%$; Vanguard, 6.3\% (8/16 proxy). Chairman/President/CEO: David S. Taylor. Inc.: Ohio. Address: 1 Procter \& Gamble Plaza, Cincinnati, Ohio 45202. Telephone: 513-983-1100. Internet: www.pg.com.
en margins. Procter divested a few minor brands over the past couple of years, and ought to invest the proceeds of these asset sales in its remaining segments. Looking ahead, we would not be surprised if it sought some tuck-in acquisitions or other streamlining moves to better position its operations.
The company has been widening its footprint. Brand-building efforts may help Procter \& Gamble capture additional market share. Too, the company has been bolstering its e-commerce arm, which should better diversify its revenue streams moving forward.
These shares appear to be well valued at this juncture. The stock is already trading near the low end of our 2020-2022 Target Price Range, thereby limiting much of its long-term capital gains potential. Nevertheless, the blue chip carries a fair amount of conservative appeal. Plus, income-oriented investors may want to take a closer look. The board of directors recently raised the quarterly payout by nearly $3 \%$, to $\$ 0.69$ a share. And PG offers an above-average dividend yield.
Orly Seidman
J une 23, 2017

[^0]
[^0]:    (A) Fiscal years end June 30th. (B) Diluted d194; '14, d21c. EPS may not sum. Next earn- intangibles. In '16: $\$ 68.9$ bill., $\$ 25.82$ a share. core earnings. Excludes nonrecurring: '01, ings report due late July.
    (E) In millions, adjusted for split
    (53¢); '02, (25¢); '03, (19¢); '08, (12¢); '09, (C) Dividends historically paid in Feb., May,
    (64¢); '10, 58¢; '11, (61¢); '12, (73¢); '13, Aug., and Nov. ■ DRIP available. (D) Includes
    Company's Financial Strength
    Stock's Price Stability
    Price Growth Persistence
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