

counts, through NIKE-owned stores and the Internet, and through a mix of independent distributors and licensees in approximately 190 countries. Has 362 domestic and 683 international locations (including factory stores) as of 5/31/16. Has about 70,700 employees (in-

officers/directors, 3.9% of Cl. B; The Vanguard Group, 6.4%; FMR LLC, 6.2%; BlackRock, 5.9% (7/16 proxy). Chairman & CEO: Mark G. Parker, Inc.: OR. Address: One Bowerman Dr., Beaverton, OR 97005. Tel.: 503-671-6453. Internet: www.nikeinc.com

Past Est'd '14-'16 **ANNUAL RATES** Past 10 Yrs. 10.5% 12.5% 12.5% 5 Yrs. 11.5% of change (per sh) to '20-'22 11.0% 14.0% 15.0% Sales "Cash Flow" 14.0% 13.5% Earnings Dividends Book Value 16.0% 10.0%

15976

2131

4022

6334

181

15025

2191

3122

5358

45

16205

1938

5271

Current Assets

Accts Payable Debt Due

Current Liab

| Fiscal Year Ends | QUA Aug.31 | RTERLY S Nov.30 | ALES (\$ m Feb.28 | ill.) ^A May 31 | Full Fiscal Year |
|------------------------|-----------------------------|--------------------|----------------------|------------------------------|------------------------|
| 2014 | 6971 | 6431 | 6972 | 7425 | 27799 |
| 2015 | 7982 | 7380 | 7460 | 7779 | 30601 |
| 2016 | 8414 | 7686 | 8032 | 8244 | 32376 |
| 2017 | 9061 | 8180 | 8432 | 8627 | 34300 |
| 2018 | 9530 | 8780 | 9030 | 9260 | 36600 |
| Fiscal | EARNINGS PER SHARE AB | | | | <u>F</u> ull |
| Year Ends | Aug.31 | Nov.30 | Feb.28 | May 31 | Fiscal Year |
| 2014 | .43 | .30 | .38 | .38 | 1.49 |
| 2015 | .54 | .37 | .45 | .49 | 1.85 |
| 2016 | .67 | .45 | .55 | .49 | 2.16 |
| 2017 | .73 | .50 | .68 | .49 | 2.40 |
| 2018 | .68 | .58 | .75 | .59 | 2.60 |
| Cal- | QUARTERLY DIVIDENDS PAID C= | | | | Full |
| endar | Mar.31 | Jun.30 | Sep.30 | Dec.31 | Year |
| 2013 | | .105 | .105 | .105 | .32 |
| 2014 | .12 | .12 | .12 | .12 | .48 |
| 2015 | .14 | .14 | .14 | .14 | .56 |
| 2016 | .16 | .16 | .16 | .16 | .64 |
| 2017 | .18 | .18 | | | |

NIKE's earnings growth should be about 11% in fiscal 2017. (Years end May 31st.) The February-quarter showing was a mixed bag. Earnings bested expectations, and revenues missed the mark. The market backdrop is not ideal for the are increasing their rivals presence/advertising, foot traffic in stores is tapering in favor of online shopping, and discounting is rampant. Still, we think the company will be able to push the EPS needle to \$2.40 this fiscal year. For next year, a trimmed product lineup in response to the changing dynamics of the retail scene, added to a potentially small decrease in market share, will likely result in an annual bottom-line gain in the single digits on a percentage basis (8%), to \$2.60. Make no mistake, we think NIKE will remain the dominant name in this category when the dust settles, as evident by our stronger growth picture for the stretch to early next decade.

Competition in this arena remains at a fever pitch. Notably, Adidas and Under Armour are trying to eat the company's lunch, particularly in the North American space. Moreover, the attack is being

launched via the basketball world. The swoosh continues to boast an impressive roster of NBA players on its spokesman list, but peers have inked high-profile names that have upped their visibility in the sneaker world and beyond. Elsewhere, NIKE has exited the golf equipment business, but will remain in the clothing side of that coin. A new ad campaign featuring golfer Jason Day is getting that message out effectively at this time.

Getting products to market the quickest will be vital, and NIKE has the innovation to do just that. Fast fashion is becoming the name of the game, as customers are more fickle than ever. The company's creation cycle is being tightened up dramatically. And, the end-to-end time frame will also be lesser. Competitors can mimic and follow suit, but NKE has a leg up on them due to its size/scope.

This high-quality, timely selection is also suited for investors with an eye out to 2020-2022. The Dow component has an impeccable Safety rank and Financial Strength rating. Too, finances support dividend growth over that pull.

Erik M. Manning April 28, 2017

(A) Fiscal years end May 31st. (B) Diluted earnings. Excludes nonrecurring: '03, (25¢); '07, 2¢; '08, 8¢; '09, (13¢); '13, 1¢. Quarterly EPS may not sum due to change in share

count. Next earnings report due late June. (C) Dividends historically paid in early January, April, July, and October. ■ Reinvestment plan available

(D) Includes 21¢ dividend paid December 2012. (E) In millions, adjusted for splits. (F) Each share of Class A is convertible to one share of Class B.

Company's Financial Strength Stock's Price Stability A++ 80 Price Growth Persistence **Earnings Predictability** 100