

|  |  |  |  |
| :--- | ---: | ---: | ---: |
|  | 5924 | 5457 | 5943 |
| Cash Assets | 3358 | 3241 | 3478 |
| Receivables | 3337 | 4838 | 5033 |
| Inventory (LIFO) | 4357 |  |  |
| Other | 2357 | 1489 | 1557 |
| Current Assets | 15976 | 15025 | 16011 |
| Accts Payable | 2131 | 2191 | 2033 |
| Debt Due | 181 | 45 | 64 |
| Other | 4022 | 3122 | 3128 |
|  |  | 6334 | 5358 |
| Current Liab. |  |  |  |


| ANNUAL RATES | Past | Past | Est'd '14-'16 |
| :--- | :---: | :---: | :---: |
| of change (per sh) | 10 Yrs. | 5 Yrs. | to '19.'21 |
| Sales | $10.5 \%$ | $11.5 \%$ | $11.0 \%$ |
| "Cash Flow" | $12.5 \%$ | $14.0 \%$ | $14.0 \%$ |
| Earnings | $12.5 \%$ | $13.5 \%$ | $15.0 \%$ |
| Dividends | $16.0 \%$ | $14.5 \%$ | $14.0 \%$ |
| Book Value | $10.0 \%$ | $7.5 \%$ | $10.0 \%$ |


| Dividends <br> Book Value |  | $\begin{array}{ll} 16.0 \% & 14 \\ 10.0 \% & \end{array}$ |  | $\begin{aligned} & 14.5 \% \\ & 7.5 \% \end{aligned}$ | $\begin{aligned} & 14.0 \% \\ & 10.0 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal | QUARTERLY SALES (\$ mill.) ${ }^{\text {A }}$ |  |  |  | Full Fiscal Year |
| Year | Aug. 31 | Nov. 30 | Feb. 28 | May 31 |  |
| 2013 | 6474 | 5955 | 6187 | 6697 | 25313 |
| 2014 | 6971 | 6431 | 6972 | 7425 | 27799 |
| 2015 | 7982 | 7380 | 7460 | 7779 | 30601 |
| 2016 | 8414 | 7686 | 8032 | 8244 | 32376 |
| 2017 | 9061 | 8180 | 8460 | 8899 | 34600 |
| Fiscal Year Ends | EARNINGS PER SHARE AB |  |  |  | Full Fiscal Year |
| 2013 | . 32 | . 29 | . 37 | . 37 | 1.35 |
| 2014 | . 43 | . 30 | . 38 | . 38 | 1.49 |
| 2015 | . 54 | . 37 | . 45 | . 49 | 1.85 |
| 2016 | . 67 | . 45 | . 55 | . 49 | 2.16 |
| 2017 | . 73 | . 50 | . 53 | . 59 | 2.35 |
| Cal- | QUARTERLY DIVIDENDS PAID Cı |  |  |  | Full |
| endar | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2013 | -- | . 105 | . 105 | . 105 | .32 |
| 2014 | . 12 | . 12 | . 12 | . 12 | . 48 |
| 2015 | . 14 | . 14 | . 14 | . 14 | . 56 |
| 2016 | . 16 | . 16 | . 16 | . 16 | . 64 |
| 2017 | . 18 |  |  |  |  |

BUSINESS: NIKE designs, develops, and markets footwear, apparel, equipment, and accessories. Sells products to retail accounts, through NIKE-owned stores and the Internet, and through a mix of independent distributors and licensees in approximately 190 countries. Has 362 domestic and 683 international locations (including factory stores) as of $5 / 31 / 16$. Has about 70,700 employees (in

## NIKE's November-period showing bes-

 ted expectations on both the top and bottom lines. Revenues would have increased $8 \%$ on a constant-currency basis, with particular strength in North America, Western Europe, and China. On the earnings side of the coin, tight administrative cost controls and nearly $\$ 1$ billion in share repurchases helped EPS reach the $\$ 0.50$ mark. At the halfway point of fiscal 2017 from a reporting perspective (years end May 31st), NIKE was performing well, but there are some concerns lurking on the horizon for the balance of the campaign.We found two items from the fiscal second-quarter report troubling. F or starters, some serious gross margin erosion was evident. Currency fluctuations get a good part of the blame, but rising operating costs need to be addressed. Moreover, future orders grew only 2\%, tame from an NKE standpoint. This depressed metric was encumbered by a 4\% dip in North America. Competition continues to place pressure on results here. Under Armour, for one, is proving a formidable foe. Its roster of younger pitchmen, namely basketball star Stephen Curry, is connect-
cluding part-timers). Swoosh, LLC, owns $78.1 \% \mathrm{Cl}$. A shares, $16.0 \% \mathrm{Cl}$. B (representing director Travis Knight's holdings); other officers/directors, $3.9 \%$ of Cl . B; The Vanguard Group, $6.4 \%$; FMR LLC, 6.2\%; BlackRock, 5.9\% (7/16 proxy). Chairman \& CEO: Mark G. Parker. Inc.: OR. Address: One Bowerman Dr., Beaverton, OR 97005. Tel.: 503-671-6453. Internet: www.nikeinc.com
ing with younger generations and prompting some sales to go away from the swoosh. Adidas has grown in stature, as well, over the past year. Because of these developments, we are reducing our revenue and earnings targets for fiscal 2017 by $\$ 350$ million and a nickel, respectively.
NIKE stock was the worst-performing member of the Dow 30 in 2016. In a year when that index posted a double-digit gain, NKE fell almost 20\% in price. Using history as a guide, that likely means the shares are due for a bounceback in 2017. A popular investment strategy echoes this sentiment. The margin and competition factors, however, will play a major role in deciding that.
These high-quality shares are a good long-term total return play for accounts that slant to the conservative side. NKE boasts our top ranks for Safety (1) and Financial Strength ( $\mathrm{A}++$ ). Too, its dividend was ratcheted up to start this calendar year, to $\$ 0.18$ per quarter. The combination of appreciation potential and this income component should be enticing to most accounts.
Erik M. Manning
(A) Fiscal years end May 31st. (B) Diluted earnings. Excludes nonrecurring: '03, (25¢); '07, 2¢; '08, 8¢; '09, (13¢); '13, 1¢. Quarterly EPS may not sum due to change in share
count. Next earnings report due late March. (C) Dividends historically paid in early January, April, July, and October. - Reinvestment plan available.
(D) Includes $21 ¢$ dividend paid December 2012. (E) In millions, adjusted for splits. (F) Each share of Class $A$ is convertible to one
share of Class B (F) Each share of
share of Class B.

| Company's Financial Strength | A++ |
| :--- | ---: |
| Stock's Price Stability | 80 |
| Price Growth Persistence | 100 |
| Earnings Predictability | 100 |

