

Beauty/Hair/Personal care (24% of fiscal 2015 sales); Grooming (10%); Health Care (10%); Fabric Care & Home Care (29%); Baby, Feminine & Family Care (27%). International operations accounted Chairman: A. G. Lafley. President & CEO: David S. Taylor. Incorporated: Ohio. Address: One Procter & Gamble Plaza, Cincinnati, Ohio 45202. Telephone: 513-983-1100. Internet: www.pg.com.

Past Est'd '13-'15 **ANNUAL RATES** Past 5 Yrs. 1.5% 2.0% 2.5% of change (per sh) 10 Yrs. to '19-'21 4.0% 5.5% 6.0% 1.5% 5.0% 6.5% Sales "Cash Flow" Earnings Dividends Book Value 10.0% 15.0% 8.5% 2.5% 5.0% 3.5%

8461

9659

33726

15606

8257

9512

12021

29790

7795

9881

13681

31357

Accts Payable Debt Due

Current Liab.

Fiscal Year Ends	QUA Sep.30	RTERLY S Dec.31	ALES (\$ m Mar.31	nill.) A Jun.30	Full Fiscal Year
2013	20739	22175	20598	20655	84167
2014	20830	21897	20178	20157	83062
2015	20186	20161	18142	17790	76279
2016	16527	16915	15755	15903	65100
2017	16850	17075	17175	16225	67325
Fiscal	EARNINGS PER SHARE AB				Full .
Year Ends	Sep.30	Dec.31	Mar.31	Jun.30	Fiscal Year
2013	1.06	1.22	.99	.79	4.05
2014	1.05	1.20	1.02	.95	4.22
2015	1.04	1.06	.92	1.00	4.02
2016	.98	1.04	.86	.77	3.65
2017	1.00	1.00	1.00	1.00	4.00
Cal-	QUARTERLY DIVIDENDS PAID C=				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	.525	.562	.562	.562	2.21
2013	.562	.602	.602	.602	2.37
2014	.602	.644	.644	.644	2.53
2015	.644	.663	.663	.663	2.63
2016	.663	.67			

Procter & Gamble will probably put in a weak showing for fiscal 2016. (Year ends June 30th). The consumer goods conglomerate continued to struggle during the third quarter, causing the top and bottom lines to decline at a 7% clip. The unfavorable currency exchange envionrment persisted, and a flat pricing and product mix hindered results. Plus, these factors offset much of the benefits from management's productivity improvements. And recent brand divestitures (including sale of Duracell to Berkshire Hathaway) will likely impact year-to-year comparisons. All told, we believe share earnings will fall another 5%-10%, on a 15% revenue decrease for the full year.

We think things will begin to pick up next year. The U.S. dollar has already begun to rebound, and this, combined with P&G's restructuring efforts, and other growth initiatives should put the company on the mend in fiscal 2017. All told, share earnings are liable to recoup their 2016 setback, and revenues ought to recover 3% next year.

Management has been hard at work. P&G should rely on the proceeds from the

divestitures to invest in its remaining businesses. And ongoing cost-savings measures and efforts to increase operating efficiencies should help expand margins going forward. Too, it ought to focus on gaining market share, specifically through product innovation and new launches. Likewise, advertising campaigns should bolster its brand equity.

The company has been rewarding its shareholders. The board increased the second-quarter dividend 1% to \$0.6695 a share. In all, it has earmarked \$7 billion toward dividends this year. Plus, P&G plans to allocate between \$8 billion and \$9 billion toward stock repurchases in fiscal 2016 (which included the \$4.2 billion worth of shares it exchanged during the closing of the *Duracell* divestiture).

These shares do not stand out for near- or long-term price momentum. But this stock may appeal to conservative or income-oriented investors. P&G's top scores for Safety and Financial Strength, and low Beta, add to its investment luster. Plus, the equity holds an above-average dividend yield.

Orly Seidman June 24, 2016

(A) Fiscal years end June 30th. (B) Diluted earnings. Excludes nonrecurring: '00, (24¢); '14, d21¢. EPS may not sum. Next earnings. Excludes nonrecurring: '00, (24¢); '01, (53¢); '02, (25¢); '03, (19¢); '08, (12¢); '09, (64¢); '10, 58¢; '11, (61¢); '12, (73¢); '13, Aug., and Nov. ■ DRIP available. (D) Includes intending the state of the sta

Company's Financial Strength Stock's Price Stability A++ 100 Price Growth Persistence **Earnings Predictability** 100

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