

82% are operated by franchisees or affiliates, with the remainder under the control of the company. Foreign operations contributed 67% of systemwide sales and 49% of consolidated operating inof common stock (4/16 Proxy). CEO: Steve Easterbrook. Inc.: DE. Address: One McDonald's Plaza, Oak Brook, Illinois 60523. Telephone: 630-623-3000. Internet: www.mcdonalds.com.

2858.7 **ANNUAL RATES** Past Est'd '13-'15 Past 10 Yrs. 6.5% 9.5% 11.0% 5 Yrs. 5.5% 5.5% 4.5% of change (per sh) to '19-'21 4.0% 5.5% 6.0% Revenues "Cash Flow" Earnings Dividends Book Value 20.0% 10.5% 5.0% -3.5%

4185.5

860.1

1887.8

2747.9

9643.0

874.7

2075.7

2950.4

5051.6

2204.2

654.5

Current Assets

Accts Payable Debt Due

Current Liab.

Cal- endar	QUART Mar.31	TERLY REV Jun.30	/ENUES (\$ Sep.30		Full Year
2013	6605	7083	7323	7093	28106
2014	6700	7181	6987	6572	27441
2015	5959	6498	6615	6341	25413
2016	5904	6325	6350	6051	24630
2017	5600	5900	5850	5550	22900
Cal-	Cal- EARNINGS PER SHARE AE				
endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2013	1.26	1.38	1.52	1.39	5.55
2014	1.21	1.40	1.09	1.12	4.82
2015	1.01	1.26	1.40	1.31	4.97
2016	1.23	1.39	1.50	1.43	5.55
2017	1.33	1.55	1.65	1.57	6.10
Cal-	QUARTERLY DIVIDENDS PAID B =				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	.70	.70	.70	.77	2.87
2013	.77	.77	.77	.81	3.12
2014	.81	.81	.81	.85	3.28
2015	.85	.85	.85	.89	3.44
2016	.89				

McDonald's delivered better-thanexpected earnings in the first quarter. Revenues came in a hair below our forecast, but comparable-store sales were solid, and results from the quarter provided investors with further evidence that management's turnaround efforts are bearing fruit. Global comparable-store sales, which got a boost from one extra day of sales due to leap year, jumped 6.2%, and all segments were positive. Notably, comps rose 5.4% in the United States, driven by *All Day Breakfast* and the introduction of McPick 2, a national value platform. Also, comps rebounded in Asia following the 2014 supplier issues, with Japan and China leading the charge. The strong comps helped earnings rise 22% year to year, to \$1.23 a share, \$0.06 ahead of our call. Foreign exchange pulled about \$0.04 from the bottom line, but stock repurchases aided per-share comparisons. We expect the momentum to continue

tĥe near term. Management's turnaround efforts, which focus on enhancing McDonald's core competencies of serving tasty food quickly and inexpensively, are clearly helping results and driving

market-share gains and improvements in customer satisfaction. Meanwhile, sales in Asia should continue to recover. Samestore sales ought to be strong in the next two quarters, though the March term got an extra boost from leap day and unseasonably mild weather. Yoo, comparisons in the December period will be more difficult as McDonald's laps the start of All Day Breakfast. Commodity costs ought to be favorable throughout the year, and foreign exchange headwinds will likely be more moderate than they were last year (expected to be \$0.05-\$0.07 for the whole of 2016). All told, we've added a dime to our full-year 2016 earnings call.

Timely McDonald's stock should continue to appeal to momentum inves-tors, especially those with a conservative bent. The equity garners our top scores for Safety (1) and Price Stability (100), and its Beta coefficient (0.70) is well below the market. Too, the dividend yield is above the *Value Line* median and the company's Financial Strength rating is top notch (Å++). Value investors, on the other hand, may find the shares a bit pricey. Matthew E. Spencer, CFA May 27, 2016

(A) Based on diluted shares. Excl. nonrecur. gain/(loss): '01, (11¢); '02, (55¢); '03, (25¢); '04, (6¢); '05, 3¢; '06, 53¢; '07, (93¢); '08, 9¢; '09, 13¢; '10, (2¢); '15 (17¢). Excl. cum. effect 3/08 div'ds paid mid-Mar., Jun., Sep., Dec.

of accting change: '02, (7¢); '03, (3¢); '04, (8¢). Incl. tax benefit: '04, 7¢. Excl. tax benefit '05, 4¢. Next egs. report due late July. (B) As of (D) In mill., adj. for splits. (E) May not sum due to rounding.

Company's Financial Strength Stock's Price Stability A++ 100 Price Growth Persistence **Earnings Predictability** 90