

and services commercial and military aircraft engines; Otis (\$12.9 billion) the world's largest manufacturer and servicer of elevators and escalators; UTC Climate (\$16.8 billion) makes heating, ventilating, and air-conditioning (HVAC) equipment; Sikorsky (\$7.5 billion)

Goodrich 7/12. Dirs. & offs. own less than 1% of common; State Street, 11.6%; BlackRock, 5.7% (3/15 proxy). Employs about 211,000. CEO: Gregory J. Hayes. Inc.: DE. Address: One Financial Plaza, Hartford, CT 06101. Tel.: 860-728-7000. Web: www.utc.com.

22800 23689 Current Liab. **ANNUAL RATES** Past Est'd '12-'14 Past 10 Yrs. 7.5% 9.5% 9.5% 5 Yrs. 3.0% 7.0% 6.5% of change (per sh) to '18-'20 3.5% 7.0% 7.0% Revenues "Cash Flow" Earnings Dividends Book Value 14.0% 11.0% 10.0% 10.0%

29442

6965

15335

500

29758

6967

1922

14006

22895

32359

6333

3239

14117

Current Assets

Accts Payable Debt Due

Cal-			VENUES (Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	12416	13807	15042	16443	57708
2013	14399	16006	15462	16759	62626
2014	14745	17191	16168	16996	65100
2015	14541	16333	13788	12838	57500
2016	13400	14700	14700	15200	58000
Cal-	cal- EARNINGS PER SHARE A Full				
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	1.31	1.62	1.37	1.04	5.34
2013	1.39	1.71	1.57	1.60	6.21
2014	1.32	1.84	2.04	1.62	6.82
2015	1.58	1.73	1.54	1.45	6.30
2016	1.50	1.70	1.70	1.70	6.60
Cal-	Cal- QUARTERLY DIVIDENDS PAID B				
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	.48	.48	.535	.535	2.03
2013	.535	.535	.535	.59	2.20
2014	.59	.59	.59	.59	2.36
2015	.64	.64	.64	.64	2.56
2016					

United Technologies stock remains untimely. Momentum within the shares has not been positive of late. In fact, even when management adjusted its 2015 bottom-line view a dime higher, the reaction was muted. Restructuring efforts, highlighted by what leadership calls "structural cost reductions in high-cost locations", should bear fruit down the road, but for now all Wall Street sees is the \$400 million in costs they will bring for 2015 alone. The plan is to trim the cost ledger by roughly \$900 million annually. This, coupled with the share repurchases enacted as a result of the Sikorsky profits, will likely leave EPS significantly higher down the road. Still, the coming six to 12 months is unlikely to be UTX's finest hour. Our 2016 earnings call is again being trimmed, this time to \$6.60 a share. United Technologies has lofty exposure to the Chinese industrial landscape. This area has been slowing for some time and does not appear to have bottomed yet. Less construction effects Otis as well as the UTC Climate arm, and leaves the company relying even more on the aerospace

market. In that vein, North American op-

erations have been sound. Conversely, the overseas figures coming in leave much to be desired. The strong U.S. dollar further complicates matters.

With Sikorsky sold off, could management divest another struggling segment? The public was not enamored with the \$9 billion sale price, and grumblings grew louder when the new parent company, Lockheed Martin, announced helicopter contract wins in Saudi Arabia, Jordan, and Mexico. However, CEO Greg Hayes is intent on shaking things up, and industry insiders are calling attention to Pratt & Whitney's operating profit, which lags the overall company by a sizable Eliminating Sikorsky has not resulted in the desired effect. Regardless, it would surprise us if another sale went down.

These high-quality shares are best suited for income investors, at this time. As stated, our year-ahead view is not great. That said, the total return potential inherent in this equity out to late decade is appetizing. The dividend powers this metric, and we expect that payout to rise sharply in the coming years. Erik M. Manning January 15, 2016

(A) Diluted EPS. Excludes discontinued operations: '99, 68¢, '04, 15¢, '05, 6¢, '12, 32¢, '13, 4¢. Quarterly figures may not sum due to rounding and/or changes in share count. Next | reinvestment plan available.

earnings report due late January.

(B) Dividends historically paid in early March, June, September, and December. ■ Dividend (D) In millions, adjusted for stock split.

(C) Includes intangibles. In 2014: \$43.4 billion, \$47.84 a share.

Company's Financial Strength Stock's Price Stability A++ 90 Price Growth Persistence 85 **Earnings Predictability** 95

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