

ics, safety and security, and biotechnology. The company operates on a global scale, manufacturing a wide range of products for distribution and sale to many different markets, including automotive, construction, agricultural, medical, protective apparel, electronics,

Rock, Inc. owns 6.3% of common stock; The Vanguard Group, 5.5%; off. and dir., less than 1% (3/15 Proxy). Chair and CEO: Edward D. Breen. Inc.: DE. Address: 974 Centre Road, Wilmington, DE 19805. Telephone: 302-774-1000. Internet: www.dupont.com.

13367 Past Est'd '12-'14 **ANNUAL RATES** Past 5 Yrs. 3.5% 5.0% 7.0% 2.0% 9.0% of change (per sh) 10 Yrs. to '18-'20 4.0% 5.0% 6.5% 2.5% 3.5% 4.5% 7.0% 6.0% Sales "Cash Flow" Earnings Dividends Book Value 2.0% 8.0%

24384

5180

1721

6466

Current Assets

Accts Payable Debt Due

Current Liab

868

4822

1423

6395

12640

21748

17046

2830

1781

3743

8354

Cal-	QUARTERLY SALES (\$ mill.)				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	10180	9917	7390	7325	34812
2013	10408	9844	7735	7747	35734
2014	10128	9706	7511	7378	34723
2015	9172	8595	4873	5110	27750
2016	7900	7800	6100	6300	28100
Cal-	EA	Full			
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	1.51	1.40	.32	.10	3.33
2013	1.56	1.28	.45	.59	3.88
2014	1.58	1.17	.54	.71	4.01
2015	1.34	1.18	.13	.25	2.90
2016	1.25	1.10	.45	.60	3.40
Cal-	QUAR	Full			
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	.41	.43	.43	.43	1.70
2013	.43	.45	.45	.45	1.78
2014	.45	.45	.47	.47	1.84
2015	.47	.49	.38	.38	
2016	1				l

DuPont has agreed to combine with Dow Chemical in a historic merger of equals. Excluding preferred shares, the stockholders of each company will own roughly half of the total entity, which will be called DowDuPont. Dow CEO Andrew N. Liveris will be executive chairman, and DuPont CEO Edward Breen will serve as chief executive officer. The board of Dow-DuPont will have 16 directors, half from each company. The merger is expected to close in the second half of 2016, subject to regulatory and shareholder approval. We anticipate regulatory scrutiny, given the size and importance of the transaction.

The deal will result in run-rate cost savings of about \$3 billion and \$1 billion in growth synergies. It will create highly focused leading businesses in agriculture, materials science, and specialty products. These will then be separated into three independent, publicly-traded companies through tax-free spinoffs. The separation would likely occur 18 to 24 months after the closing of the merger.

The company has announced a global cost savings and restructuring plan designed to reduce costs by \$700 mil-

lion in 2016. The plan further simplifies DuPont's structure into fewer, larger businesses with integrated functions. The company expects to record a pretax charge to earnings of roughly \$780 million associated with these actions.

Weakness will likely persist in the near term. Global economic conditions in agriculture and emerging markets look challenging. Strength in the U.S. dollar should remain a headwind. But we expect better times down the road, as the company appears well positioned in attractive markets. Moreover, DuPont earns good marks for Safety, Financial Strength, Price Stability, and Price Growth Persistence. However, following a recent runup in the share price, total return potential is nothing to write home about.

January 8, 2016 Michael Napoli, CFA Restated Sales (Pre-tax Operating Margins) by Business Line

	2013	2014	2015	2016
	2013	2014	2015	2010
Agric. & Nutr.	15201(16.0%)	14825(20.5%)	12700(17.0%)	12900(18.5%)
Ind. Biosc.	1211(14.0%)	1244(15.9%)	1250(16.0%)	1200(16.5%)
Electronics	2534(8.0%)	2381(11.4%)	2245(9.0%)	2250(10.5%)
Perform. Mat.	12902(17.1%)	12376(20.2%)	8000(18.0%)	8140(19.0%)
Safety & Prot.	3880(17.9%)	3892(19.1%)	3550(18.0%)	3600(18.5%)
Other	6(NMF)	5(NMF)	Š(NMF)	10(NMF)
Company Total	35734(15.6%)	34723(17.7%)	27750(15.5%)	28100(16.5%)

(A) Diluted egs. Excl. nonrec. items: '00, (54¢); '10, \$2.99; '02, (\$3.12); '03, (69¢); '04, (62¢); '13, \$2.14; '14, 2¢. Egs. may not sum due to '05, (25¢); '06, 50¢; '07, (6¢); '08, (53¢); '09, (12¢); '11, (25¢); '12, (72¢); '13, (84¢); '14, | 14, | 14, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, | 16, |

(11¢). Excl. gain from discon. ops.: '12, 34¢; reinvest. plan available. **(C)** In mill. **(D)** Sold '13, \$2.14; '14, 2¢. Egs. may not sum due to rounding. Next egs. rpt. late January. **(B)** Div'd of The Chemours Company in July 2015.

Company's Financial Strength Stock's Price Stability A++ 75 Price Growth Persistence **Earnings Predictability** 60

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