|  | $0 N$ | NY! |  |  |  |  |  | $\begin{aligned} & \text { ENT } \\ & \text { CE } \end{aligned}$ | $66,$ | $\begin{aligned} & \hline P / E \\ & \text { RAT } \end{aligned}$ | $24$ | $\left(\begin{array}{l} \mathrm{Tra} \\ \mathrm{Me} \end{array}\right.$ | $\begin{gathered} \text { g: } 19.8 \\ 1: 15.0 \end{gathered}$ | $\begin{array}{\|l\|} \hline \text { RELATI } \\ \text { P/E RA } \end{array}$ |  | $\begin{aligned} & \text { DIV'D } \\ & \text { YLD } \end{aligned}$ |  |  | $\begin{aligned} & \text { LUE } \\ & \text { INE } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NESS－${ }^{-1}$ | Suspended | ded 12／25／15 | High： Low： | $\begin{array}{r} 49.4 \\ 39.9 \\ \hline \end{array}$ | 54.9 <br> 37.6 | 49.7 38.5 | 53.9 42.3 | $\begin{aligned} & 52.5 \\ & 21.3 \end{aligned}$ | $\begin{aligned} & 35.6 \\ & 16.0 \end{aligned}$ | $\begin{array}{l\|} \hline 50.2 \\ 31.9 \end{array}$ | $\begin{aligned} & 57.0 \\ & 37.1 \end{aligned}$ | $\begin{aligned} & 57.5 \\ & 41.7 \end{aligned}$ | $\begin{aligned} & \hline 65.0 \\ & 45.1 \end{aligned}$ | $\begin{aligned} & 75.8 \\ & 59.3 \end{aligned}$ | $\begin{aligned} & 80.6 \\ & 47.1 \end{aligned}$ |  |  | Target Pric 2018 2019 | Range 2020 |
| SAFE | Y | Raised 1／3 | /31/97 | $\begin{array}{\|l\|l\|} \hline \text { Low. } \\ \hline \text { LEGEN } \\ \hline \end{array}$ | JSS＂Cash | ow"psh |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TECHN BETA | $\begin{aligned} & \text { IICAL }-\mathrm{F} \\ & 1.10 \quad(1.00= \end{aligned}$ | Suspende <br> ＝Market） | ed 12/25/15 | $\ldots$ ．．．R Shaded | ea indica | Strength <br> es reces |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{gathered} -128 \\ -96 \\ -80 \end{gathered}$ |
|  | 8－20 PRO | JECTIO |  |  |  |  |  |  |  |  |  |  |  |  |  | ＂II |  |  |  | 64 |
|  | Price | Gain | n＇Total |  |  |  |  |  |  |  |  |  |  | س |  |  |  |  |  | 48 |
| High | Price 85 | $30 \%$ | Return | －$\underline{1}_{1 l^{\prime \prime \prime \prime} l_{1+1}}$ | ！，！ |  | ， 1 |  |  |  | III ${ }^{1}$ |  |  |  |  |  |  |  |  | 40 32 |
| $\begin{array}{\|l\|} \hline \text { Low } \\ \hline \text { Insid } \\ \hline \end{array}$ | 70 Decisi | ＋5\％） |  |  |  |  |  |  |  | Il |  |  |  |  |  |  |  |  |  |  |
| to Buy | FM A $300$ | $\begin{array}{llll}\text { M J J } \\ 2 & 0 & 0\end{array}$ | $\begin{array}{lll}\text { A } & \text { S } & 0 \\ 0 & 0 & 0\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 16 |
| Options | $\begin{array}{lll}0 & 0 \\ 1 & 0\end{array}$ | 0 00 | 0 0 0 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 12 |
| to Sell | 100 | 000 | 0 0 0 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | RETURN 11／15 |  |
| Institu | tional D | 202015 | S 302015 | Percent |  |  |  |  |  |  |  |  |  |  |  | －．．＊ |  |  | THIS STOCK VLARITH．＊ INDEX In －2． |  |
| to Buy to Sell |  | $\begin{aligned} & 498 \\ & 608 \end{aligned}$ | $\begin{array}{r} 467 \\ 657 \\ \hline \end{array}$ | shares traded |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & 1 \mathrm{yr} . \\ & 3 \mathrm{yr.} \end{aligned}$ | $\begin{array}{rr} -3.2 & -2.0 \\ 70.1 & 48.1 \end{array}$ |  |
| Hld＇s（00） | 625781 | 617636 | 605858 |  |  | ，لlل | U11 |  |  |  | 四 |  |  | $1 / \mathrm{Cllll}$ | 听 | ｜l｜ld｜${ }_{\text {d }}$ |  |  | $67.0 \quad 71.2$ |  |
| 1999 | 2000 | 2001 | 2002 | 2003 | 2004D | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015E | 2016 | $\bigcirc$ © VAL | E LINE PUB．LLC | 18－20 |
| 25.76 | 27.10 | 24.68 | 24.15 | 27.07 | 27.50 | 28.97 | 29.74 | 32.67 | 33.83 | 28.89 | 34.35 | 40.99 | 37.31 | 38.55 | 38.37 | 31.90 | 33.45 | Sales p |  | 50.00 |
| 4.09 | 4.54 | 2.98 | 3.54 | 3.19 | 3.75 | 3.97 | 4.40 | 4.89 | 4.33 | 3.70 | 4.80 | 5.67 | 5.19 | 5.64 | 5.87 | 4.85 | 5.75 | ＂Cash | low＂per sh | 8.25 |
| 2.58 | 2.73 | 1.19 | 2.01 | 1.65 | 2.38 | 2.32 | 2.88 | 3.28 | 2.73 | 2.04 | 3.28 | 3.93 | 3.33 | 3.88 | 4.01 | 2.90 | 3.40 | Earning | per sh ${ }^{\text {A }}$ | 5.25 |
| 1.38 | 1.40 | 1.40 | 1.40 | 1.40 | 1.40 | 1.46 | 1.48 | 1.52 | 1.64 | 1.64 | 1.64 | 1.64 | 1.70 | 1.78 | 1.84 | 1.72 | 1.58 | Div＇ds | ecl＇d per sh ${ }^{\text {B }}$－ | 2.00 |
| 1.97 | 1.85 | 1.49 | 1.29 | 1.72 | 1.24 | 1.46 | 1.66 | 1.76 | 2.19 | 1.45 | 1.64 | 1.99 | 1.92 | 2.03 | 2.28 | 2.00 | 2.50 | Cap＇IS | ending per sh | 3.25 |
| 12.09 | 12.52 | 14.19 | 8.88 | 9.57 | 11.20 | 9.43 | 9.96 | 12.12 | 7.63 | 7.72 | 9.86 | 9.02 | 10.56 | 17.25 | 14.46 | 14.35 | 16.65 | Book Va | lue per sh | 22.50 |
| 1045.1 | 1042.9 | 1002.0 | 993.94 | 997.28 | 994.34 | 919.61 | 922.07 | 899.29 | 902.37 | 903.81 | 917.31 | 926.12 | 933.02 | 926.99 | 904.98 | 870.00 | 840.00 | Commo | Shs Outst＇g ${ }^{\text {c }}$ | 800.00 |
| 24.6 | 18.0 | 36.5 | 21.5 | 25.1 | 18.4 | 19.5 | 14.9 | 15.0 | 15.2 | 13.9 | 12.2 | 12.7 | 14.7 | 14.2 | 16.8 | 22.6 |  | Avg A | ＇IP／E Ratio | 15.0 |
| 1.40 | 1.17 | 1.87 | 1.17 | 1.43 | ． 97 | 1.04 | ． 80 | ． 80 | ． 91 | ． 93 | ． 78 | ． 80 | ． 94 | ． 80 | 89 | 1.14 |  | Relative | P／E Ratio | ． 95 |
| 2．2\％ | 2．9\％ | 3．2\％ | 3．2\％ | 3．4\％ | 3．2\％ | 3．2\％ | 3．5\％ | 3．1\％ | 3．9\％ | 5．8\％ | 4．1\％ | 3．3\％ | 3．5\％ | 3．2\％ | 2．7\％ | 2．6\％ |  | Avg Ann | ＇I Div＇d Yield | 2．5\％ |
| CAPITAL STRUCTURE as of $9 / 30 / 15$ <br> Total Debt $\$ 9936$ mill．Due in 5 Yrs $\$ 6000$ mill． LT Debt $\$ 8155$ mill．LT Interest $\$ 280.0$ mill． Total Debt Incl．$\$ 13.0$ mill．capital leases （Total interest coverage：14．0x）（42\％of Cap＇） Leases，Uncapitalized Annual rentals $\$ 303$ mill． Pension Assets－12／14 $\$ 20.4$ bill．Oblig．$\$ 29.7$ bill． Pfd Stock $\$ 237.0$ mill．Pfd Div＇d $\$ 10.0$ mill． Includes 700,000 shs．$\$ 3.50$ cum．callable at $\$ 102$ ； $1,673,000$ shs．$\$ 4.50$ cum．callable at $\$ 120$ |  |  |  |  |  | 26639 | 27421 | 29378 | 30529 | 26109 | 31505 | 37961 | 34812 | 35734 | 34723 | 27750 | 28100 | Sales | mill） | 40000 |
|  |  |  |  |  |  | 13．7\％ | 13．2\％ | 14．5\％ | 9．5\％ | 11．8\％ | 14．0\％ | 14．7\％ | 15．2\％ | 15．6\％ | 17．7\％ | 15．5\％ | 16．5\％ | Operatin | g Margin | 16．5\％ |
|  |  |  |  |  |  | 1358.0 | 1384.0 | 1371.0 | 1444.0 | 1503.0 | 1380.0 | 1560.0 | 1713.0 | 1603.0 | 1617.0 | 1600 | 1900 | Deprec | 隹（\＄mill） | 2350 |
|  |  |  |  |  |  | 2300.3 | 2684.0 | 3033.7 | 2477.1 | 1853.8 | 3032.5 | 3698.2 | 3137.0 | 3632.0 | 3703.0 | 2610 | 2925 | Net Prof | it（\＄mill） | 4250 |
|  |  |  |  |  |  | 35．4\％ | 19．8\％ | 18．8\％ | － | 14．5\％ | 17．7\％ | 12．8\％ | 12．8\％ | 12．8\％ | 25．6\％ | 30．0\％ | 30．0\％ | Income | Tax Rate | 30．0\％ |
|  |  |  |  |  |  | 8．6\％ | 9．8\％ | 10．3\％ | 8．1\％ | 7．1\％ | 9．6\％ | 9．7\％ | 9．0\％ | 10．2\％ | 10．7\％ | 9．4\％ | 10．4\％ | Net Pro | Margin | 10．6\％ |
|  |  |  |  |  |  | 4959.0 | 4930.0 | 4619.0 | 5601.0 | 7898.0 | 9670.0 | 6873.0 | 7642.0 | 11017 | 9108.0 | 10000 | 12500 | Workin | Cap＇I（\＄mill） | 16000 |
|  |  |  |  |  |  | 6783.0 | 6013.0 | 5955.0 | 7638.0 | 9528.0 | 10137 | 11736 | 10465 | 10741 | 9271.0 | 8500 | 10000 | Long－T | rm Debt（\＄mill） | 12500 |
|  |  |  |  |  |  | 8907.0 | 9422.0 | 11136 | 7125.0 | 7215.0 | 9278.0 | 8593.0 | 10088 | 16229 | 13320 | 12500 | 14000 | Shr．Equit | uity（\＄mill） | 18000 |
| Common Stock 876，407，000 shs． |  |  |  |  |  | 16．0\％ | 18．6\％ | 18．9\％ | 17．8\％ | 12．1\％ | 17．1\％ | 19．2\％ | 16．3\％ | 14．2\％ | 17．1\％ | 13．0\％ | 13．0\％ | Return | n Total Cap＇l | 14．5\％ |
| As of 10／15／15 <br> MARKET CAP：$\$ 58$ billion（Large Cap） |  |  |  |  |  | 25．8\％ | 28．5\％ | 27．2\％ | 34．8\％ | 25．7\％ | 32．7\％ | 43．0\％ | 31．1\％ | 22．4\％ | 27．8\％ | 21．0\％ | 21．0\％ | Return | －Shr．Equity | 23．5\％ |
|  |  |  |  |  |  | $\begin{aligned} & 9.9 \% \\ & 63 \% \end{aligned}$ | $14.2 \%$$51 \%$ | $\begin{array}{r} 14.9 \% \\ 46 \% \end{array}$ | $14.2 \%$ <br> $60 \%$ | $\begin{array}{r} 5.2 \% \\ 80 \% \end{array}$ | $\begin{array}{r} 16.9 \% \\ 49 \% \end{array}$ | $\begin{array}{r} 25.9 \% \\ 41 \% \end{array}$ | $\begin{array}{r\|} \hline 15.7 \% \\ 51 \% \end{array}$ | $12.3 \%$$46 \%$ | $\begin{array}{r} \hline 15.3 \% \\ 46 \% \end{array}$ | $\begin{gathered} 9.0 \% \\ 57 \% \end{gathered}$ | $\begin{array}{r} 11.5 \% \\ 45 \% \end{array}$ | Retained to Com Eq All Div＇ds to Net Prof |  | 14．5\％ |
| CURRE | NT POSI | TION | 2013 | 2014 | 9／30／15 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 38\％ |


| （\＄MILLL．） |  |  |  |
| :--- | ---: | ---: | ---: |
| Cash Assets | 9086 | 7034 | 3730 |
| Receivables | 6047 | 6005 | 6656 |
| lnventory（LIFO） | 8042 | 7841 | 5888 |
| Other | 1209 | 868 | 772 |
| Current Assets | 24384 | 21748 | 17046 |
| Accts Payable | 5180 | 4822 | 2830 |
| Debt Due | 1721 | 1423 | 1781 |
| Other | 6466 | 6395 | 3743 |
| Current Liab． | 13367 | 12640 | 8354 |


| ANNUAL RATES <br> of change（per sh） Sales <br> ＂Cash Flow＂ <br> Earnings Dividends Book Value |  | Past 10 Yrs． $4.0 \%$$5.0 \%$ $6.5 \%$ 2．5\％ | Past Est＇d＇12－＇14 <br> 5 Yrs．to＇18－＇20 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |   <br>  $3.5 \%$ <br> $\%$ $50 \%$ <br> $\%$ $7.0 \%$ <br> $\%$ $9.0 \%$ |  | $\begin{aligned} & 4.5 \% \\ & 7.0 \% \\ & 6.0 \% \\ & 2.0 \% \\ & 8.0 \% \end{aligned}$ |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| Cal－ endar | QUARTERLY SALES（\＄mill．） |  |  |  | Full Year |
|  | Mar． 31 | Jun． 30 | Sep． 30 | Dec． 3 |  |
| $\begin{aligned} & 2012 \\ & 2013 \\ & 2014 \\ & 2015 \\ & 2016 \\ & \hline \end{aligned}$ | 10180 | 9917 | 7390 | 7325 | 34812 |
|  | 10408 | 9844 | 7735 | 7747 | 35734 |
|  | 10128 | 9706 | 7511 | 7378 | 34723 |
|  | 9172 | 8595 | 4873 | 5110 | 27750 |
|  | 7900 | 7800 | 6100 | 6300 | 28100 |
| Cal－ endar | EARNINGS PER SHARE A |  |  |  | Full Year |
|  | Mar． 31 | Jun． 30 | Sep． 30 | Dec |  |
| 2012 | 1.51 | 1.40 | ． 32 | ． 10 | 3.33 |
| 2013 | 1.56 | 1.28 | ． 45 | ． 59 | 3.88 |
| 2014 | 1.58 | 1.17 | ． 54 | ． 71 | 4.01 |
| 2015 | 1.34 | 1.18 | ． 13 | ． 25 | 2.90 |
| 2016 | 1.25 | 1.10 | ． 45 | ． 60 | 3.40 |
| Cal－ endar | QUARTERLY DIVIDENDS PAID ${ }^{\text {B }}$－ |  |  |  | Full Year |
|  | Mar． 31 | Jun． 30 | Sep． 30 | Dec． 31 |  |
| $\begin{aligned} & 2012 \\ & 2013 \\ & 2014 \\ & 2015 \\ & 2016 \\ & \hline \end{aligned}$ | ． 41 | ． 43 | ． 43 | ． 43 | 1.70 |
|  | ． 43 | ． 45 | ． 45 | ． 45 | 1.78 |
|  | ． 45 | ． 45 | ． 47 | ． 47 | 1.84 |
|  | ． 47 | ． 49 | ． 38 | ． 38 |  |
|  |  |  |  |  |  |

BUSINESS：DuPont is engaged in science and technology in a
range of disciplines，including high performance materials，electron－
ics，safety and security，and biotechnology．The company operates
on a global scale，manufacturing a wide range of products for distri－
bution and sale to many different markets，including automotive，
construction，agricultural，medical，protective apparel，electronics，
DuPont has agreed to combine with Dow Chemical in a historic merger of equals．Excluding preferred shares，the stockholders of each company will own roughly half of the total entity，which will be called DowDuPont．Dow CEO Andrew N．Liveris will be executive chairman，and DuPont CEO Edward Breen will serve as chief executive officer．The board of Dow－ DuPont will have 16 directors，half from each company．The merger is expected to close in the second half of 2016，subject to regulatory and shareholder approval．We anticipate regulatory scrutiny，given the size and importance of the transaction．
The deal will result in run－rate cost savings of about \＄3 billion and \＄1 bil－ lion in growth synergies．It will create highly focused leading businesses in agri－ culture，materials science，and specialty products．These will then be separated into three independent，publicly－traded companies through tax－free spinoffs．The separation would likely occur 18 to 24 months after the closing of the merger． The company has announced a global cost savings and restructuring plan designed to reduce costs by $\mathbf{\$ 7 0 0}$ mil－
and nutrition．In 2014：Research \＆Development，6．0\％of sales； depreciation rate， $4.9 \%$ ．Has approx． 63,000 employees．Black－ Rock，Inc．owns $6.3 \%$ of common stock；The Vanguard Group， $5.5 \%$ ；off．and dir．，less than 1\％（3／15 Proxy）．Chair and CEO：Ed－ ward D．Breen．Inc．：DE．Address： 974 Centre Road，Wilmington， DE 19805．Telephone：302－774－1000．Internet：www．dupont．com．
Iion in 2016．The plan further simplifies DuPont＇s structure into fewer，larger businesses with integrated functions．The company expects to record a pretax charge to earnings of roughly $\$ 780$ million associ－ ated with these actions．

## Weakness will likely persist in the

 near term．Global economic conditions in agriculture and emerging markets look challenging．Strength in the U．S．dollar should remain a headwind．But we expect better times down the road，as the compa－ ny appears well positioned in attractive markets．Moreover，DuPont earns good marks for Safety，Financial Strength， Price Stability，and Price Growth Per－ sistence．However，following a recent run－ up in the share price，total return poten－ tial is nothing to write home about．Michad Napoli，CFA J anuary 8， 2016 Restated Sales（Pre－tax Operating Margins）by Business Line

|  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2013 | 2014 | 2015 | 2016 |
| Agric．\＆Nutr． | $15201(16.0 \%)$ | $14825(20.5 \%)$ | $12700(17.0 \%)$ | $12900(18.5 \%)$ |
| Ind．Biosc． | $1211(14.0 \%)$ | $1244(15.9 \%)$ | $1250(16.0 \%)$ | $12000(16.5 \%)$ |
| Electronics | $2534(8.0 \%)$ | $2381(11.4 \%)$ | $2245(9.0 \%)$ | $2250(10.5 \%)$ |
| Perform．Mat． | $12902(17.1 \%)$ | $12376(20.2 \%)$ | $8000(18.0 \%)$ | $8140(19.0 \%)$ |
| Safety \＆Prot． | $3880(17.9 \%)$ | $3892(19.1 \%)$ | $3550(18.0 \%)$ | $3600(18.5 \%)$ |
| Other | $6($ NMF $)$ | $5($ NMF $)$ | $5($ NMF） | $10(\mathrm{NMF})$ |
| Company Total | $35734(15.6 \%)$ | $34723(17.7 \%)$ | $27750(15.5 \%)$ | $28100(16.5 \%)$ |

[^0] 05，（25c）；＇06， 50 ；＇＇ $07,(6 ¢)$ ；＇＇08，（53¢）；＇ 09, rounding．Next egs．rpt．late January．（B）Div＇d of The Chemours Company in July 2015 （124）；＇11，（25¢）；＇12，（72¢）；＇13，（84¢）；＇14， 1 paid mid－March，June，Sept．，and Dec．－Div＇d（F）Unranked due to upcoming merger
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Company＇s Financial Strength Stock＇s Price Stability Price Growth Persistence Price Growth Persistence
Earnings Predictability


[^0]:    A）Diluted egs．Excl．nonrec．items：＇00，（54c）；（11c）．Excl．gain from discon．ops．：12，34c；reinvest．plan available．（C）In mill．（D）Sold 01，\＄2．99；＇02，（\＄3．12）；＇03，（69c）；＇04，（62c）；＇13，\＄2．14；＇14，2¢．Egs．may not sum due to Textile division in 2004．（E）Completed spinoff

