

among the leading manufacturers in many of the markets it serves. The conglomerate currently operates five segments: Industrial (33.7% of 2014 sales); Safety & Graphics (18.0%); Electronics & Energy (17.2%); Health Care (17.0%); Consumer (14.1%). 2014 reState Street 7.8%; BlackRock, 6.1%; The Vanguard Group, 6.2% (3/15 proxy). Chairman, President & CEO: Inge G. Thulin. Incorporated: DE. Address: 3M Center, St. Paul, MN 55144. Telephone: 651-733-1110. Internet: www.3m.com

Past ANNUAL RATES Past Est'd '12-'14 to '18-'20 of change (per sh) 5 Yrs. 7.0% 7.5% 8.5% 7.5% 9.0% 6.5% 6.5% 6.5% 7.0% 8.5% Sales 6.0% 7.5% 'Cash Flow" Earnings 8.5% Dividends Book Value 13.0% 2.5%

1799

1683

7498

1807 106

4085

5998

1714

5095

Accts Payable Debt Due

Current Liab.

Cal-	QUARTERLY SALES (\$ mill.)				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	7486	7534	7497	7387	29904
2013	7634	7752	7916	7569	30871
2014	7831	8134	8137	7719	31821
2015	7578	7686	7875	7511	30650
2016	7800	8000	8300	7900	32000
Cal-	EARNINGS PER SHARE A				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	1.59	1.66	1.65	1.41	6.32
2013	1.61	1.71	1.78	1.62	6.72
2014	1.79	1.91	1.98	1.81	7.49
2015	1.85	2.02	2.10	1.93	7.90
2016	2.00	2.25	2.32	2.13	8.70
Cal-	QUARTERLY DIVIDENDS PAID B=				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2011	.55	.55	.55	.55	2.20
2012	.59	.59	.59	.59	2.36
2013	.635	.635	.635	.635	2.54
2014	.855	.855	.855	.855	3.42
2015	1.025	1.025	1.025		
I	I				l

(A) Diluted earnings. Excludes nonrecurring: '99, 7¢; '00, (10¢); '01, (5¢); '10, (12¢). Excludes discontinued: '06, 47¢; '07, 60¢. Earn-

Typically resilient 3M stock pulled back some more since our July review. It is down roughly 17% from its high price set back in March after declining some 5%-plus over the past three months. Although broader market concerns probably played a role, we believe that investors took issue with the company's second-quarter results. Indeed, Junequarter earnings came in at \$2.02 per share, pennies ahead of guidance and 6% ahead of the year-before mark, but the most recent figure is based on 21.6 million fewer shares outstanding. Earnings improved a more modest 2.6% on an applesto-apples basis. The top line raised even more eyebrows, with sales dropping 6%, twice as much as we were anticipating.

Guidance likely did little to alleviate investor angst. Pointing to global economic sluggishness and currency head-winds, management said that it now expects 3M to earn \$7.80 to \$8.00 a share for the full year, down from its previous \$7.80 to \$8.10 range. It also cut its top-line outlook, now forecasting a 2.0% to 4.5% sales decline for the year.

We recognize the obstacles that the

in shares outstanding. Next earnings report due Oct 22th. (B) Dividends historically paid mid-March, June, September, and December. ■ Dividend reinvestment plan available. (C) In millions, adjusted for stock split.

company faces, but are leaving intact our full-year share-net estimate at \$7.90. Although we've trimmed our topline call to reflect the aforementioned concerns, 3M is doing a good job on the cost side of the ledger and increasing margins. Plus, we expect share repurchases to remain atop management's agenda. In that vein, a 6% share-net advance seems achievable in the second half of the year, with a double-digit gain plausible next vear.

Now may be a good time to initiate a stake in timely 3M stock. The recent share-price weakness presents a good buying opportunity for risk-averse, buyand-hold-investors seeking total return. Management continues to streamline the business model, using strong cash flow generation and the proceeds from divestitures of peripheral operations to make acquisitions and strengthen its position in core businesses. Recently, the company hired Goldman Sachs to explore strategic options regarding its Health Information Systems segment, but said that it is intent on expanding the Health Care unit. Andre J. Costanza October 16, 2015

> Company's Financial Strength Stock's Price Stability A++ 95 Price Growth Persistence **Earnings Predictability** 90