

software. It develops and sells software products for a wide range of computing environments in consumer and enterprise markets.. Hardware products include Nokia mobile phones, the Xbox video game console, and Surface tablet. Revenue sources in fiscal 2014: Devices and Consumer, 43.4%; Commercial, 57.1%; Corporate

99,000 at 6/30/13. Stock owners: William H. Gates, 3.6%;, other offs. & dirs., 1%; BlackRock, Inc., 5.3%; Steven A. Ballmer, 4.0% (10/14 proxy). Chairman: John W. Thompson. CEO: Satya Nadella. Inc.: Washington. Addr.: One Microsoft Way, Redmond, Washington 98052-6399. Tele.: 425-882-8080. Internet: www.microsoft.com.

Past Est'd '12-'14 ANNUAL RATES Past 10 Yrs. to '18-'20 of change (per sh) 5 Yrs. Revenues "Cash Flow 12.0% 11.0% 9.0% 8.0% 5.5% 10.5% 28.0% 5.0% 10.5% Earnings Dividends Book Value 5.0%

101466

4828 2999

20639

8951

37417

114246

7432 2000

23150 13043

45625

118398

6690 4224

18232 11602

40748

Current Assets

Accts Payable Debt Due

Current Liab

Unearned Revenue Other

Fiscal Year Ends	QUART Sep.30	ERLY REV Dec.31	ENUES (\$ Mar.31	mill.) <sup>A</sup> Jun.30	Full Fiscal Year
2012	17372	20885	17407	18059	73723
2013	16008	21456	20489	19858	77811
2014	18529	24519	20403	23382	86833
2015	23201	26470	21729	21960	93360
2016	23000	26850	22650	23500	96000
Fiscal	EARNINGS PER SHARE AB				_Full _
Year Ends	Sep.30	Dec.31	Mar.31	Jun.30	Fiscal Year
2012	.68	.78	.60	.67	2.72
2013	.53	.76	.72	.66	2.65
2014	.62	.78	.68	.55	2.63
2015	.54	.71	.61	.58	2.45
2016	.65	.77	.61	.65	2.68
Cal-	QUARTERLY DIVIDENDS PAID E				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2011	.16	.16	.16	.20	.68
2012	.20	.20	.20	.23	.83
2013	.23	.23	.23	.28	.97
2014	.28	.28	.31	.31	1.18
2015	.31				

Microsoft's fiscal third-quarter earnings report met with most investors' approval. (Years end June 30th.) Although the financial results were better than many had envisioned, the real story was the progress the software giant is making in its transition to a productivity and platform company that fully embraces the secular move to cloud architecture. The trio of Azure, Office 365, and Dynamic CRM continue providing the momentum for its cloud services in the enterprise arena. On point, the percentage of Commercial's revenues related to annuity streams has been rising and reached 82%at the end of the March quarter. Meanwhile, the triad of Xbox Live, Office 365, and search (Bing) is working to provide a similar lift to the Devices & Consumer group. True, the Windows operating system is a factor here, and business activity in this regard has generally dropped back to that experienced prior to end of support for Windows XP. That said, Windows 10 is now on deck, and this version of the operating system will encompass a much broader vision that in the past, in keeping with Microsoft's transition.

We have made some adjustments to our estimates for Microsoft's final quarter. Although our revenue target for the year is essentially unchanged, our call for the June period has been reduced nearly \$1.0 billion, largely due to the ill effects of the dollar's strength. That said, the software vendor has demonstrated its usual facility at managing operating costs so far in fiscal 2015, so our current share-earnings estimate of \$0.58 for the fourth quarter brings the tally for the year to \$2.45, \$0.07 higher than we had earlier envisioned. We offer our first look at fiscal 2016 with this review. Currency translation will be a factor limiting revenue advancement. Nonetheless, good growth from the Commercial segment is forecast, as Microsoft's transition to the cloud makes progress. Meanwhile, Windows 10 looks promising, with the company making strong efforts to gain attention from application developers, suggesting the potential for better times for licensing at the Devices & Consumer group. These highquality, timely shares are candidates for most conservative portfolios, in our view. Charles Clark May 15, 2015

(A) Fiscal year ends June 30th. (B) Diluted earnings. Quarters may not add to total. Excl. nonrec. items: '99, 1¢; '01, d26¢; '02, d23¢; '03, d5¢; '04, d29¢; '05, d4¢; '12, d72¢;

(D) Includes intangibles. In 2014: \$20.1 billion,

'13, d7¢. Next earnings report, late July. (C) In (E) Dividends historically paid in March, June, millions, adjusted for stock split. (E) Dividends historically paid in March, June, Sept., and Dec. ■Dividend reinvestment plan available. Special dividend of \$3.00 a share paid December 2, 2004.

Company's Financial Strength Stock's Price Stability A++ 85 Price Growth Persistence 60 **Earnings Predictability** 85